



FINANCE/PERSONNEL SUBCOMMITTEE AGENDA

SUBCOMMITTEE MEMBERS

LARRY McCALLON, MEMBER
JOHN TIMMER, MEMBER

April 6, 2021
10:00 a.m.
Donahue Council Chambers
Highland City Hall
27215 Base Line
Highland, California

SPECIAL NOTICE REGARDING COVID-19

This meeting is being held in person. Please be advised, facial coverings or masks must be worn in the Council Chambers. If you do not have a facial covering or mask, one will be provided to you. The number of persons permitted in the Council Chambers will be limited to the available seats in order to adhere to social distancing guidelines. Temperature checks will be taken prior to entering the Council Chambers.

If there are no available seats in the Council Chambers, accommodations will be made for members of the public to listen to the meeting outside the Council Chambers. Seating will not be provided outside the Council Chambers.

Submission of Public Comments: To limit the number of persons in the Council Chambers, the public is encouraged to make public comments by email rather than in person. For those wishing to make public comments by email, please submit your comments by email to be read aloud at the meeting. Email comments must be submitted by 9:00 a.m. on April 6, 2021, to publiccomment@cityofhighland.org. If you are submitting a public comment pertaining to an item on the April 6, 2021 agenda, please identify the agenda item number in the subject line. All email comments shall be subject to the same rules as would otherwise govern speaker comments at the Council meeting. Members of the public will be permitted to make public comments in person.

CITY OF HIGHLAND MISSION STATEMENT

Highland is dedicated to the betterment of the individual, the family, the neighborhood and the community. The City Council and the staff of Highland are dedicated to providing the quality of public facilities and services that its citizens are willing to fund and will do so as efficiently as possible.

Visit the City's Website at: www.cityofhighland.org

THE CITY OF HIGHLAND COMPLIES WITH THE AMERICANS WITH DISABILITIES ACT OF 1990. IF YOU REQUIRE SPECIAL ASSISTANCE TO PARTICIPATE IN THIS MEETING, PLEASE CALL THE CITY CLERK'S OFFICE AT (909) 864-8732, EXT. 226 AT LEAST 48 HOURS PRIOR TO THE MEETING.

Any disclosable public records related to an open session item on a regular meeting agenda and distributed by the City of Highland to all or a majority of the Subcommittee less than 72 hours prior to that meeting are available for public inspection at Highland City Hall, 27215 Base Line, Highland, during normal business hours.

Larry McCallon, Member

John Timmer, Member

FINANCE/PERSONNEL SUBCOMMITTEE

April 6, 2021 – 10:00 a.m.

CALL TO ORDER

PUBLIC COMMENT

ITEMS

1. Review Minutes of March 23, 2021 Meeting

RECOMMENDATION: Approve the Minutes as submitted.

2. 2021-2023 Budget Operating Expenditures and Revenues

RECOMMENDATION: That the Finance/Personnel Subcommittee review and recommend approval of the 2021-2023 Proposed Operating Expenditures and Revenues.

CLOSED SESSION

CONFERENCE WITH LABOR NEGOTIATOR

Pursuant to Government Code Section 54957.6 regarding the following:

Agency Negotiator: Joseph Hughes, City Manager

Employee Organization: All unrepresented employees

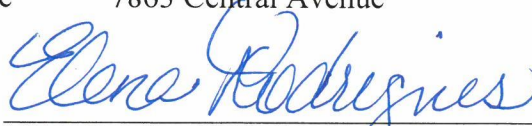
ADJOURN

I, Elena Rodrigues, Administrative Assistant III, of the City of Highland, California, certify that I caused to be posted this Agenda on the 30th day of March 2021, by 5:30 p.m. on our website at www.cityofhighland.org and in the following designated areas:

City Hall
27215 Base Line

Highland Branch Library
7863 Central Avenue

Highland Fire Station No. 1
26974 Base Line


Elena Rodrigues, Administrative Assistant III

Agenda Item #1

MINUTES
FINANCE/PERSONNEL SUBCOMMITTEE
March 23, 2021

This meeting was conducted as a teleconference meeting in the Upright Conference Room, 27215 Base Line, Highland, California.

CALL TO ORDER

The regular meeting of the Finance/Personnel Subcommittee of the City of Highland was called to order at 10:00 a.m. at the Upright Conference Room, 27215 Base Line, Highland, California.

ROLL CALL

Present: McCallon, Timmer
Absent: None

PUBLIC COMMENT

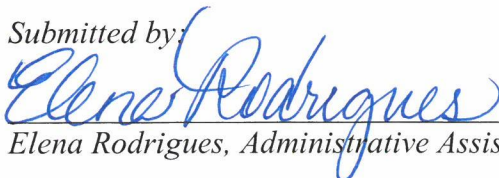
Received no public comment.

ITEMS

1. Review Minutes of March 9, 2021 Meeting
 - Minutes were approved as submitted.
2. Lighting Maintenance District (LMD) Maintenance Contract Change Order for LMD #70 within Tract 18935
 - Reviewed and approved the addition of LMD#70 onto Aplin Street, Henslee Drive and Santa Ana Canyon Drive Basin at the northeast corner of Aplin and Santa Ana Canyon Road.
3. Base Line Interlocking Paver Maintenance/Repairs
 - Reviewed and approved the proposal by Edsons Pavers, Inc. for the removal of asphalt in between pavers, haul away and the installation of new pavers on Base Line/Palm Avenue/Church Avenue.
4. Personnel Rules and Regulations
 - Reviewed and approved the Personnel Rules and Regulations as amended.

ADJOURN

There being no further business the meeting was adjourned at 10:25 a.m.

Submitted by:

Elena Rodriguez, Administrative Assistant III

Approved by:

Subcommittee Member

Agenda Item #2

2021-2023

**Budget Operating
Expenditures**

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
1000 CITY COUNCIL

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	50,884	48,182	48,000	34,479	48,000	48,000
3510 CAFETERIA PLAN	71,875	78,776	81,000	56,599	84,000	87,000
3530 M/C & S/S - EMPLOYER	8,089	8,362	9,870	6,226	10,100	10,330
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	400	500	500
4200 OFFICE SUPPLIES	4,044	151	2,050	88	235	1,845
4203 EQUIPMENT/FURNITURE	1,762	0	0	0	0	0
4210 POSTAGE	2	2	200	86	200	200
4310 DUES & SUBSCRIPTIONS	31,367	33,048	33,900	32,288	34,200	35,300
4320 TRAVEL & CONFERENCE	3,042	719	10,000	0	10,000	10,000
4330 TRAINING	60	265	3,400	0	3,400	2,000
4332 MILEAGE REIMBURSEMENT	0	0	500	0	500	500
4336 COMMUNITY EVENTS	1,990	2,114	1,000	120	2,000	2,000
4346 LAFCO FEES	5,996	5,739	7,000	7,417	7,750	8,000
Total CITY COUNCIL	179,111	177,358	196,920	137,703	200,885	205,675

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
1200 CITY CLERK

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	125,367	133,938	153,910	101,265	157,100	160,190
3040 OVERTIME	0	0	500	0	500	500
3050 COMPENSATORY TIME	730	657	0	364	0	0
3100 SICK LEAVE	167	1,055	0	231	0	0
3110 HOLIDAY	6,266	6,762	0	3,490	0	0
3120 VACATION	6,329	5,711	0	5,061	0	0
3125 MANAGEMENT LEAVE	410	94	0	580	0	0
3510 CAFETERIA PLAN	28,031	30,723	31,590	22,074	31,920	33,060
3530 M/C & S/S - EMPLOYER	2,546	2,675	2,235	2,011	2,280	2,325
3560 PERS - RETIREMENT	38,613	43,080	52,260	33,500	45,640	48,275
3590 LIFE INSURANCE	456	486	510	383	520	530
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	195	190	190
3650 VACATION BUYBACK	0	0	0	2,566	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	2,858	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	1,724	1,018	3,000	1,585	2,520	2,520
4203 EQUIPMENT/FURNITURE	0	0	3,000	0	0	3,000
4210 POSTAGE	397	395	400	169	400	400
4245 EQUIPMENT MAINTENANCE	0	0	500	0	500	500
4255 SOFTWARE SUPPORT	6,798	8,057	8,000	5,897	8,700	9,260
4300 ADVERTISING	32,080	36,359	29,000	24,215	29,000	32,000
4310 DUES & SUBSCRIPTIONS	370	1,282	1,800	405	1,500	2,350
4330 TRAINING	185	35	200	0	450	450
4332 MILEAGE REIMBURSEMENT	21	17	200	0	200	200
4335 ELECTIONS	3,233	317	35,000	454	1,000	35,000
4506 CONTRACT SERVICES-SB CO RECORD	1,316	2,580	5,500	1,940	5,000	5,500
4554 CONTRACT SERVICES-CONSULTANT	0	0	0	0	30,000	0
4625 CONTRACT SERVICES-CODIFICATION	3,690	4,315	5,500	703	5,000	5,500
4626 CONTRACT SERVICES-RECORDS MGMT	13,955	16,951	15,800	10,430	17,800	19,000
Total CITY CLERK	279,259	301,616	354,840	223,344	348,250	369,125

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
1450 GENERAL GOVERNMENT

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	298,850	296,397	344,500	232,194	289,040	294,715
3040 OVERTIME	0	110	500	1,426	500	500
3050 COMPENSATORY TIME	1,116	442	0	85	0	0
3100 SICK LEAVE	2,725	1,735	0	17,884	0	0
3110 HOLIDAY	15,968	14,134	0	11,062	0	0
3120 VACATION	17,628	17,180	0	19,506	0	0
3125 MANAGEMENT LEAVE	581	2,733	0	6,835	0	0
3510 CAFETERIA PLAN	55,344	59,082	60,750	43,124	46,200	47,850
3511 PERS ADMIN	826	719	1,200	476	1,100	1,200
3530 M/C & S/S - EMPLOYER	5,678	5,805	4,995	4,944	4,190	4,725
3560 PERS - RETIREMENT	99,860	106,682	110,160	84,489	89,235	96,385
3580 DEFERRED COMPENSATION	6,448	6,203	6,255	4,538	6,250	6,250
3590 LIFE INSURANCE	1,082	963	1,140	704	955	975
3600 AUTO ALLOWANCE	7,620	6,962	6,900	4,725	6,900	6,900
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	375	275	275
3650 VACATION BUYBACK	24,990	24,319	26,000	5,571	25,000	25,000
3655 SICK LEAVE INCENTIVE PROGRAM	23,964	26,261	23,000	4,199	27,000	27,000
3660 ADMIN LEAVE BUYBACK	17,993	18,248	17,000	6,528	19,000	19,000
3665 COMP TIME BUYBACK	0	0	2,000	0	1,000	1,000
4112 OPER TRANSF OUT-LMD	35,000	51,032	0	0	0	0
4123 OPER TRANSF OUT-GEN CAP FIN	1,278,480	146,526	0	0	0	0
4129 OPER TRANSF OUT-FIRE DEPARTMENT	0	441,327	0	0	767,790	830,380
4142 OPER TRANSF OUT-GENERAL SVCS	250,000	10,000	0	0	30,000	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	492	241	550	346	450	495
4203 EQUIPMENT/FURNITURE	0	0	250	0	250	250
4210 POSTAGE	242	157	350	164	350	350
4310 DUES & SUBSCRIPTIONS	2,425	2,174	3,180	1,465	2,290	2,400
4330 TRAINING	35	60	495	0	495	495
4332 MILEAGE REIMBURSEMENT	28	0	100	0	100	100
4505 CONTRACT SERVICES-SALES TAX	1,800	1,800	2,000	900	2,000	2,000
4507 CONTRACT SERVICES-CHAMBER COMM	16,456	0	0	0	0	0
4520 CONTRACT SERVICES-ATTORNEY	121,968	124,939	115,000	56,994	115,000	115,000
4525 CONTRACT SERVICES-AFTERSCHOOL PROGRAM	37,440	27,157	48,940	0	45,000	45,000
4535 CONTRACT SERVICES-PERSONNEL	0	0	500	0	0	0
4558 CONTRACT SERVICES-APPRAISAL	0	0	0	2,000	0	0
Total GENERAL GOVERNMENT	2,331,614	1,398,497	781,700	513,502	1,488,400	1,536,620

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
1600 PERSONNEL

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	22,546	23,583	29,150	17,618	29,735	30,335
3040 OVERTIME	0	0	500	0	500	500
3050 COMPENSATORY TIME	18	14	0	3	0	0
3100 SICK LEAVE	80	89	0	924	0	0
3110 HOLIDAY	1,403	1,235	0	868	0	0
3120 VACATION	1,257	1,323	0	375	0	0
3125 MANAGEMENT LEAVE	285	109	0	0	0	0
3510 CAFETERIA PLAN	5,569	3,500	4,050	2,830	4,200	4,350
3530 M/C & S/S - EMPLOYER	475	489	425	374	430	440
3560 PERS - RETIREMENT	7,358	8,116	8,575	6,259	8,770	9,175
3590 LIFE INSURANCE	91	93	100	70	100	100
3600 AUTO ALLOWANCE	900	909	900	629	900	900
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	25	25	25
3650 VACATION BUYBACK	0	0	0	979	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	537	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	671	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	360	235	850	395	765	765
4210 POSTAGE	57	42	200	1	200	200
4235 PHYSICALS/TESTING	2,243	1,828	2,200	726	2,350	2,350
4236 LIVESCAN SERVICE FEE	160	192	245	96	245	245
4300 ADVERTISING	1,235	1,060	2,475	885	2,475	2,475
4310 DUES & SUBSCRIPTIONS	942	902	1,000	902	1,000	1,000
4330 TRAINING	110	273	500	0	500	500
4537 CONTRACT SERVICES-E A P	3,120	6,375	7,000	3,450	7,000	7,000
4622 CONTRACT SERVICES-NYL 125 PLAN	485	485	515	0	500	515
Total PERSONNEL	55,269	55,961	64,620	41,585	67,725	69,250

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

001 GENERAL
1700 FINANCE

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	253,446	264,336	334,800	203,824	331,505	338,280
3040 OVERTIME	2,351	2,748	2,000	1,800	2,000	2,000
3050 COMPENSATORY TIME	6,441	2,237	0	2,426	0	0
3100 SICK LEAVE	4,739	7,975	0	5,170	0	0
3110 HOLIDAY	13,295	15,527	0	10,632	0	0
3120 VACATION	8,468	11,629	0	7,304	0	0
3125 MANAGEMENT LEAVE	949	362	0	0	0	0
3510 CAFETERIA PLAN	63,438	70,899	72,900	50,939	69,720	72,210
3530 M/C & S/S - EMPLOYER	5,351	5,666	4,855	4,296	4,810	4,905
3560 PERS - RETIREMENT	76,133	84,772	116,545	66,338	88,775	94,360
3590 LIFE INSURANCE	917	1,049	1,105	810	1,095	1,115
3600 AUTO ALLOWANCE	3,000	3,029	3,000	2,096	3,000	3,000
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	450	415	415
3650 VACATION BUYBACK	0	0	0	6,362	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	2,941	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	2,238	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	2,980	1,692	3,000	2,580	2,700	2,700
4203 EQUIPMENT/FURNITURE	246	322	2,050	2,093	1,400	750
4210 POSTAGE	4,883	5,393	5,500	3,046	5,500	5,500
4236 LIVESCAN SERVICE FEE	576	576	1,250	64	600	600
4250 SPECIAL DEPARTMENT SUPPLIES	147	0	650	0	0	650
4255 SOFTWARE SUPPORT	62,132	63,954	64,750	66,068	66,200	68,250
4310 DUES & SUBSCRIPTIONS	1,375	2,405	1,625	1,680	2,600	1,995
4330 TRAINING	1,030	515	2,370	395	2,650	1,400
4332 MILEAGE REIMBURSEMENT	10	0	200	0	175	175
4400 MISCELLANEOUS	176	1,841	700	1,685	1,950	2,085
4510 CONTRACT SERVICES-AUDITOR	42,070	41,795	44,800	32,795	46,625	53,300
4513 CONTRACT SERVICES-SB 90	1,700	2,000	1,900	0	2,400	2,400
4515 CONTRACT SERVICES-COLLECTIONS	200	450	3,300	700	500	3,300
4516 CONTRACT SERVICES-CITATIONS	2,653	2,661	2,000	295	2,750	3,000
4517 CONTRACT SERVICES-DMV	499	573	500	54	625	650
4621 CONTRACT SERVICES-COST ALLOCATION STUD	0	10,636	0	5,318	0	16,950
Total FINANCE	565,780	610,151	675,735	487,367	646,025	688,365

001 GENERAL
2000 POLICE DEPARTMENT

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
4010 ELECTRICITY	62,628	57,998	62,000	46,005	67,000	68,000
4020 GAS	10,436	13,446	13,500	8,375	13,500	14,000
4030 WATER/SEWER	15,683	14,375	21,000	14,919	21,000	22,000
4040 PEST CONTROL SUPPLIES	0	0	250	0	250	250
4045 LANDSCAPING SUPPLIES	250	250	250	543	250	250
4055 JANITORIAL SUPPLIES	3,481	3,799	4,000	3,517	4,500	4,500
4060 TELEPHONE	4,292	6,312	4,800	5,655	8,400	8,400
4061 CELL PHONES/SATELLITE PHONES	9,129	6,587	6,360	3,447	8,760	8,760
4062 AIR CARDS	9,520	10,125	16,020	9,773	16,020	16,020
4065 INTERNET/CABLE	12,794	13,598	13,950	10,707	14,710	14,710
4066 ALARM MONITORING	1,530	760	1,000	505	1,280	1,280
4070 BUILDING MAINTENANCE	3,488	3,632	2,500	3,520	6,500	2,500
4075 PUBLIC FACILITIES IMPROVEMENTS	4,964	7,010	5,000	4,577	5,000	5,000
4198 CITY ADMINISTRATION	5,586	6,728	5,500	3,791	5,500	5,500
4200 OFFICE SUPPLIES	817	1,023	1,000	877	900	900
4203 EQUIPMENT/FURNITURE	8,255	664	1,000	11,184	2,400	1,000
4205 PHOTOCOPIER	7,703	7,635	7,920	6,327	7,920	7,920
4206 MATERIALS	663	1,344	500	806	850	850
4210 POSTAGE	1,467	1,303	1,800	964	1,800	1,800
4220 FUEL	111,305	111,276	116,000	65,014	118,000	120,000
4221 FUEL TANK MAINTENANCE/INSPECTION	5,021	1,125	4,290	1,746	4,290	4,290
4222 GENERATOR PERMITS/MAINT/INSP	2,095	2,619	2,925	10,675	2,925	2,925
4224 OVERHEAD DOOR/GATE MAINTENANCE	2,030	2,423	2,600	593	2,600	2,600
4236 LIVESCAN SERVICE FEE	46	60	100	6	100	100
4240 VEHICLE MAINTENANCE	111,694	91,865	85,000	49,146	90,000	90,000
4245 EQUIPMENT MAINTENANCE	1,878	1,799	2,100	1,263	8,500	8,500
4250 SPECIAL DEPARTMENT SUPPLIES	2,995	2,378	5,200	773	7,700	7,700
4255 SOFTWARE SUPPORT	0	1,015	0	1,015	1,050	1,050
4504 CONTRACT SERVICES-JANITORIAL SERVICES	9,829	13,055	14,010	8,640	13,360	13,780
4560 CONTRACT SERVICES-SHERIFF	9,397,925	10,022,359	10,603,525	7,421,740	11,168,000	11,634,690
4561 CONTRACT SERVICES-SHERIFF RES	955	854	1,000	232	1,000	1,000
4563 CONTRACT SERVICES-WE TIP	3,296	3,296	3,500	0	3,500	3,500
4564 CONTRACT SERVICES-CAL ID	64,165	64,618	65,500	65,818	66,500	67,250
4566 CONTRACT SERVICES-CITIZEN PATR	588	0	1,000	300	1,000	1,000
4571 CONTRACT SERVICES-SHERIFF EXPL	0	0	1,000	0	1,000	1,000
4585 CONTRACT SERVICES-LANDSCAPE MAINTENANCE	11,940	11,940	12,540	4,000	6,150	6,750
4587 CONTRACT SERVICES-ELEVATOR MAINTENANCE	2,460	3,305	3,200	1,295	3,200	3,200
4588 CONTRACT SERVICES-HVAC MAINTENANCE	15,325	11,409	17,000	14,810	17,000	17,000
4589 CONTRACT SERVICES-PEST CONTROL	1,140	1,045	1,200	760	1,200	1,200

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

001 GENERAL							
2000 POLICE DEPARTMENT							
<u>Title/Object</u>		<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
		<u>Actuals</u>	<u>Actuals</u>	<u>Adopted Budget</u>	<u>Actuals</u>	<u>Finance Subcomm</u>	<u>Finance Subcomm</u>
4680 CONTRACT SERVICES-TREE TRIM		0	2,000	2,000	1,984	2,000	2,000
Total POLICE DEPARTMENT		9,907,373	10,505,030	11,112,040	7,785,302	11,705,615	12,173,175

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

001 GENERAL
2200 ANIMAL CONTROL

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4200 OFFICE SUPPLIES	558	466	750	451	585	585
4210 POSTAGE	709	905	750	432	750	750
4255 SOFTWARE SUPPORT	3,487	3,620	3,700	3,731	3,900	4,100
4344 VOUCHER/REBATE PROGRAM	100	250	500	0	500	500
4565 CONTRACT SERVICES-ANIMAL CTRL	425,622	444,926	467,180	114,473	467,175	490,530
Total ANIMAL CONTROL	430,476	450,167	472,880	119,087	472,910	496,465

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
3200 ENGINEERING

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	53,510	66,204	63,560	92,390	146,395	149,240
3040 OVERTIME	0	609	500	1,947	500	500
3050 COMPENSATORY TIME	0	272	0	639	0	0
3100 SICK LEAVE	742	14,889	0	0	0	0
3110 HOLIDAY	2,822	7,738	0	3,920	0	0
3120 VACATION	2,109	12,906	0	1,961	0	0
3125 MANAGEMENT LEAVE	929	5,423	0	0	0	0
3510 CAFETERIA PLAN	5,031	8,270	5,670	15,282	22,680	23,490
3530 M/C & S/S - EMPLOYER	971	1,669	925	1,576	2,125	2,165
3560 PERS - RETIREMENT	14,237	16,817	16,535	23,557	26,710	28,470
3590 LIFE INSURANCE	173	142	210	331	485	495
3600 AUTO ALLOWANCE	2,100	2,119	2,100	1,516	0	0
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	135	135	135
3650 VACATION BUYBACK	0	0	0	264	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	1,267	0	0
4061 CELL PHONES/SATELLITE PHONES	215	341	420	369	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	1,881	1,340	2,000	723	1,800	1,800
4203 EQUIPMENT/FURNITURE	0	0	300	1,300	350	0
4210 POSTAGE	1,178	239	500	360	600	600
4245 EQUIPMENT MAINTENANCE	2,833	1,914	2,800	1,686	2,800	2,800
4310 DUES & SUBSCRIPTIONS	605	253	805	0	680	500
4320 TRAVEL & CONFERENCE	575	69	1,110	0	0	0
4330 TRAINING	695	1,370	1,800	0	1,800	1,800
4450 RELEASE/USE OF FEE	0	0	5,000	0	5,000	5,000
4550 CONTRACT SERVICES-ENGINEERING	195,114	194,696	132,000	1,880	75,000	90,000
4551 CONTRACT SERVICES-ENG PROJECTS	404,453	425,423	280,000	43,526	280,000	300,000
4582 CONTRACT SERVICES-STUDIES	5,481	0	0	0	0	0
Total ENGINEERING	702,229	767,812	522,170	197,597	575,090	615,370

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

001 GENERAL
4100 PLANNING

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	351,644	337,609	441,860	265,417	453,830	462,775
3040 OVERTIME	0	2,139	4,000	2,623	4,000	4,000
3050 COMPENSATORY TIME	8,470	2,964	0	4,374	0	0
3100 SICK LEAVE	3,255	12,258	0	1,868	0	0
3110 HOLIDAY	19,033	16,748	0	15,443	0	0
3120 VACATION	21,791	24,246	0	10,098	0	0
3125 MANAGEMENT LEAVE	4,240	2,456	0	1,244	0	0
3510 CAFETERIA PLAN	70,719	73,799	81,810	57,165	84,000	87,000
3530 M/C & S/S - EMPLOYER	6,342	6,193	6,410	4,783	6,580	6,710
3560 PERS - RETIREMENT	111,569	116,682	143,955	90,015	129,590	136,715
3590 LIFE INSURANCE	1,137	1,080	1,460	1,014	1,450	1,530
3600 AUTO ALLOWANCE	3,877	3,400	3,300	2,255	3,300	3,300
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	505	500	500
3650 VACATION BUYBACK	0	0	0	2,766	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	2,395	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	2,462	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	971	2,416	1,600	1,334	1,350	1,350
4210 POSTAGE	1,862	1,492	2,000	1,518	2,000	2,000
4255 SOFTWARE SUPPORT	2,365	2,532	3,200	588	3,200	3,200
4310 DUES & SUBSCRIPTIONS	792	1,047	950	521	750	950
4320 TRAVEL & CONFERENCE	3,741	163	3,250	1,000	3,500	3,500
4330 TRAINING	920	0	2,000	0	1,500	1,500
4332 MILEAGE REIMBURSEMENT	169	100	300	93	300	300
4336 COMMUNITY EVENTS	1,067	0	1,000	0	1,200	1,200
4345 NOTICE OF DETERMINATION	6,252	2,757	1,000	650	2,700	2,700
4450 RELEASE/USE OF FEE	55,700	11,104	7,500	24,786	15,000	15,000
4534 CONTRACT SERVICES-GIS	10,925	10,925	11,000	10,925	11,000	11,000
4547 CONTRACT SERVICES-ARCH LANDSCP	16,638	5,759	40,000	3,554	25,000	25,000
4554 CONTRACT SERVICES-CONSULTANT	34,719	8,170	150,000	600	40,000	40,000
4662 CONTRACT SERVICES-HOUSE ELEM	0	0	15,000	33,843	10,000	0
Total PLANNING	744,773	651,148	927,530	546,807	808,780	818,605

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

001 GENERAL
4200 PUBLIC SERVICES

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
3010 SALARIES	181,204	198,123	249,700	143,796	232,260	236,920
3040 OVERTIME	106	0	3,000	0	3,000	3,000
3050 COMPENSATORY TIME	4,856	2,823	0	408	0	0
3100 SICK LEAVE	757	0	0	1,395	0	0
3110 HOLIDAY	8,763	9,908	0	9,877	0	0
3120 VACATION	11,125	9,214	0	15,804	0	0
3125 MANAGEMENT LEAVE	4,061	3,676	0	2,745	0	0
3510 CAFETERIA PLAN	40,000	45,316	48,600	33,959	47,040	48,720
3530 M/C & S/S - EMPLOYER	3,571	3,860	3,625	2,989	3,370	3,435
3560 PERS - RETIREMENT	49,685	65,935	82,975	52,699	68,680	72,605
3590 LIFE INSURANCE	687	699	825	597	765	780
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	300	280	280
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	4,297	0	0
4061 CELL PHONES/SATELLITE PHONES	986	1,013	600	689	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	1,698	704	2,000	1,826	1,800	1,800
4202 CRV GRANT USE	25,388	16,182	15,000	13,781	16,000	16,000
4206 MATERIALS	354	325	500	0	500	500
4210 POSTAGE	343	42	300	140	300	300
4220 FUEL	682	682	900	396	900	900
4240 VEHICLE MAINTENANCE	568	1,049	1,000	496	1,600	1,600
4249 UNIFORMS	1,035	1,050	1,050	775	1,050	1,175
4250 SPECIAL DEPARTMENT SUPPLIES	80	0	1,000	204	500	500
4300 ADVERTISING	0	0	1,100	0	0	0
4310 DUES & SUBSCRIPTIONS	111	305	800	350	1,100	1,000
4320 TRAVEL & CONFERENCE	928	2,600	2,900	65	4,000	4,000
4330 TRAINING	1,448	986	1,350	100	1,350	1,350
4332 MILEAGE REIMBURSEMENT	0	0	300	0	300	300
4596 CONTRACT SERVICES-E H S	51,961	50,970	60,000	37,439	64,000	66,000
4665 CONTRACT SERVICES-STORM DRAIN	84,152	77,933	158,000	43,289	70,000	168,000
Total PUBLIC SERVICES	481,124	498,504	641,460	371,384	526,825	637,540

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
4500 BUILDING & SAFETY

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	132,233	95,319	177,760	98,699	181,215	184,975
3040 OVERTIME	0	0	500	0	500	500
3050 COMPENSATORY TIME	414	941	0	252	0	0
3100 SICK LEAVE	5,676	3,874	0	2,409	0	0
3110 HOLIDAY	6,820	7,305	0	4,602	0	0
3120 VACATION	5,494	8,019	0	3,461	0	0
3125 MANAGEMENT LEAVE	7,986	4,292	0	202	0	0
3510 CAFETERIA PLAN	29,469	23,848	33,210	23,206	34,440	35,670
3530 M/C & S/S - EMPLOYER	2,597	1,909	2,580	1,751	2,630	2,685
3560 PERS - RETIREMENT	42,912	35,883	58,120	26,067	38,350	40,995
3590 LIFE INSURANCE	521	336	590	292	600	610
3600 AUTO ALLOWANCE	300	303	300	205	300	300
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	205	205	205
3650 VACATION BUYBACK	0	0	0	75	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	179	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	224	0	0
4062 AIR CARDS	1,178	1,254	960	1,026	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	2,161	2,777	3,000	1,197	2,700	2,700
4203 EQUIPMENT/FURNITURE	0	1,127	0	0	0	0
4206 MATERIALS	193	1,323	700	2	700	1,800
4210 POSTAGE	108	43	300	2	150	150
4220 FUEL	508	508	800	295	800	800
4240 VEHICLE MAINTENANCE	43	0	1,500	1,186	1,500	1,500
4250 SPECIAL DEPARTMENT SUPPLIES	896	0	600	0	200	200
4255 SOFTWARE SUPPORT	2,365	2,532	3,200	0	3,000	3,200
4310 DUES & SUBSCRIPTIONS	535	20	700	295	700	700
4330 TRAINING	1,160	645	1,500	0	1,500	1,500
4332 MILEAGE REIMBURSEMENT	221	0	150	0	150	150
4534 CONTRACT SERVICES-GIS	10,925	10,925	11,000	10,925	11,000	11,000
4540 CONTRACT SERVICES-BLDG INSP	283,725	286,648	402,305	142,843	402,305	402,305
4542 CONTRACT SERVICES-SMIP	3,831	3,717	3,100	1,631	3,100	3,100
4543 CONTRACT SERVICES-BSAR FUND	1,813	1,733	2,000	917	2,000	2,000
4557 CONTRACT SERVICES-BOARD/SECURE	0	0	0	970	0	0
Total BUILDING & SAFETY	550,659	500,390	710,810	326,086	696,075	705,420

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

001 GENERAL
4600 CODE ENFORCEMENT

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	157,591	166,751	185,630	102,078	189,430	193,235
3040 OVERTIME	0	81	2,000	0	2,000	2,000
3050 COMPENSATORY TIME	1,677	2,183	0	1,830	0	0
3100 SICK LEAVE	2,924	4,356	0	5,087	0	0
3110 HOLIDAY	5,521	9,344	0	5,555	0	0
3120 VACATION	3,547	3,357	0	3,219	0	0
3125 MANAGEMENT LEAVE	35	86	0	22	0	0
3510 CAFETERIA PLAN	41,688	51,366	46,980	31,854	48,720	50,460
3530 M/C & S/S - EMPLOYER	2,783	3,429	2,695	2,159	2,750	2,805
3560 PERS - RETIREMENT	39,466	55,646	69,115	38,855	56,550	60,325
3590 LIFE INSURANCE	543	586	615	404	625	640
3600 AUTO ALLOWANCE	300	487	300	205	300	300
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	265	290	290
3650 VACATION BUYBACK	0	0	0	1,352	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	179	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	224	0	0
4061 CELL PHONES/SATELLITE PHONES	3,230	1,693	1,800	948	0	0
4062 AIR CARDS	1,218	1,254	1,920	1,064	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	3,451	436	3,000	1,677	1,800	1,800
4203 EQUIPMENT/FURNITURE	0	2,570	0	0	0	0
4210 POSTAGE	1,762	1,338	2,800	2,633	2,500	2,500
4220 FUEL	5,833	5,831	5,000	3,388	5,000	5,000
4240 VEHICLE MAINTENANCE	2,306	3,489	2,000	1,085	2,000	2,000
4249 UNIFORMS	1,554	963	1,650	382	900	2,100
4250 SPECIAL DEPARTMENT SUPPLIES	1,016	38	600	129	500	500
4255 SOFTWARE SUPPORT	2,365	2,532	3,200	0	3,000	3,000
4310 DUES & SUBSCRIPTIONS	0	190	500	0	0	0
4320 TRAVEL & CONFERENCE	0	0	0	94	0	0
4330 TRAINING	428	322	1,600	285	1,000	1,000
4332 MILEAGE REIMBURSEMENT	30	78	0	0	0	0
4520 CONTRACT SERVICES-ATTORNEY	92,736	33,294	60,000	9,274	30,000	30,000
4534 CONTRACT SERVICES-GIS	10,925	10,925	11,000	10,925	11,000	11,000
4538 CONTRACT SERVICES-CODE ENFORCE	0	0	0	31,996	0	0
4545 CONTRACT SERVICES-WEED ABATEMENT	8,225	3,440	9,200	0	8,000	8,000
4557 CONTRACT SERVICES-BOARD/SECURE	4,555	3,250	7,500	0	7,500	1,000
6060 VEHICLES	593	0	0	0	0	0
Total CODE ENFORCEMENT	402,877	374,424	425,040	260,136	381,895	386,330

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
6000 PARKS

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	35,490	40,292	58,950	31,567	60,150	61,300
3040 OVERTIME	1,831	1,677	5,000	854	5,000	5,000
3050 COMPENSATORY TIME	122	375	0	470	0	0
3100 SICK LEAVE	261	326	0	91	0	0
3110 HOLIDAY	2,185	2,593	0	1,990	0	0
3120 VACATION	1,369	2,224	0	1,068	0	0
3125 MANAGEMENT LEAVE	45	129	0	77	0	0
3510 CAFETERIA PLAN	15,906	18,119	18,630	13,018	19,320	20,010
3530 M/C & S/S - EMPLOYER	925	1,050	855	777	875	890
3560 PERS - RETIREMENT	15,200	17,307	24,490	13,507	19,025	20,445
3590 LIFE INSURANCE	149	180	195	143	200	205
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	115	115	115
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	949	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	106	0	0
4010 ELECTRICITY	1,410	15,983	45,000	451	30,000	35,000
4030 WATER/SEWER	166,246	159,074	175,000	73,507	170,000	175,000
4045 LANDSCAPING SUPPLIES	0	1,474	8,000	2,716	2,000	2,500
4055 JANITORIAL SUPPLIES	4,323	3,921	4,500	981	4,200	4,500
4060 TELEPHONE	2,056	2,999	1,700	2,714	1,000	1,000
4061 CELL PHONES/SATELLITE PHONES	371	787	600	640	600	600
4066 ALARM MONITORING	2,980	3,130	2,580	1,800	3,720	3,720
4070 BUILDING MAINTENANCE	36,217	19,066	22,000	29,161	16,100	35,000
4116 OPER TRANSF OUT-PARK DISTRICT	44,921	43,757	51,270	0	49,425	50,815
4198 CITY ADMINISTRATION	2,567	1,888	4,000	640	4,000	4,000
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,109	5,935	2,968	8,030	8,375
4200 OFFICE SUPPLIES	76	0	400	0	360	360
4203 EQUIPMENT/FURNITURE	0	0	0	324	0	0
4206 MATERIALS	9,025	9,696	14,500	6,383	13,000	14,500
4220 FUEL	7,180	7,425	8,500	4,192	8,000	8,500
4224 OVERHEAD DOOR/GATE MAINTENANCE	0	0	500	0	500	500
4240 VEHICLE MAINTENANCE	1,324	1,940	1,600	962	1,600	1,600
4245 EQUIPMENT MAINTENANCE	2,912	641	1,000	86	1,000	1,000
4248 EQUIPMENT RENTAL/LEASE	0	854	500	0	600	700
4249 UNIFORMS	1,079	1,134	1,100	742	1,100	1,100
4330 TRAINING	0	0	400	0	400	400
4504 CONTRACT SERVICES-JANITORIAL SERVICES	36,348	41,145	44,520	27,232	40,850	44,520
4526 CONTRACT SERVICES-YMCA	364,056	455,010	490,000	293,193	492,500	497,500
4533 CONTRACT SERVICES-SOFTWARE SUBSCRIPTIC	2,810	2,835	3,300	450	700	700
4585 CONTRACT SERVICES-LANDSCAPE MAINTENANCE	58,020	62,936	70,935	49,792	77,150	80,995

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

001 GENERAL
 6000 PARKS

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4587 CONTRACT SERVICES-ELEVATOR MAINTENANCE	4,955	8,308	8,525	8,936	8,925	8,925
4588 CONTRACT SERVICES-HVAC MAINTENANCE	73,480	53,375	68,015	77,378	68,015	68,015
4589 CONTRACT SERVICES-PEST CONTROL	1,068	979	2,500	1,201	2,500	2,500
4618 CONTRACT SERVICES-PARK LIGHTING	13,950	0	0	0	0	0
4680 CONTRACT SERVICES-TREE TRIM	9,000	9,988	10,000	4,942	13,000	13,000
6803 FACILITIES CONSTRUCTION	0	0	0	0	0	49,000
Total PARKS	926,432	997,726	1,155,000	656,123	1,123,960	1,222,290

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
6010 GRAFFITI

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
3010 SALARIES	48,237	50,963	58,800	37,316	59,900	61,100
3040 OVERTIME	1,228	1,960	2,000	922	2,000	2,000
3050 COMPENSATORY TIME	546	137	0	0	0	0
3100 SICK LEAVE	2,448	2,590	0	452	0	0
3110 HOLIDAY	2,648	2,574	0	2,546	0	0
3120 VACATION	3,779	3,317	0	3,402	0	0
3510 CAFETERIA PLAN	14,375	15,755	16,200	11,320	16,800	17,400
3530 M/C & S/S - EMPLOYER	1,044	1,102	855	798	870	885
3560 PERS - RETIREMENT	19,431	21,632	22,795	16,693	23,325	24,705
3590 LIFE INSURANCE	182	188	195	144	200	205
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	100	100	100
4061 CELL PHONES/SATELLITE PHONES	366	347	540	294	540	540
4198 CITY ADMINISTRATION	297	57	1,000	221	1,000	1,000
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,148	5,980	2,990	8,090	8,440
4203 EQUIPMENT/FURNITURE	0	0	0	181	0	0
4206 MATERIALS	4,078	3,143	5,000	1,801	4,000	4,500
4220 FUEL	2,569	2,568	3,500	1,492	3,000	3,500
4240 VEHICLE MAINTENANCE	1,143	2,110	3,000	8,340	1,500	2,000
4245 EQUIPMENT MAINTENANCE	3,495	1,142	1,800	41	1,800	1,800
4249 UNIFORMS	518	482	550	269	550	550
4330 TRAINING	0	0	200	0	200	200
4347 GRAFFITI REWARD PROGRAM	0	0	250	0	250	250
Total GRAFFITI	112,959	115,215	122,665	89,322	124,125	129,175

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

001 GENERAL

6020 COMMUNITY VOLUNTEER SERVICES

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
3010 SALARIES	14,777	33,521	38,925	25,058	39,750	40,500
3040 OVERTIME	0	0	1,000	0	1,000	1,000
3050 COMPENSATORY TIME	0	1,925	0	220	0	0
3100 SICK LEAVE	0	1,126	0	225	0	0
3110 HOLIDAY	0	1,342	0	1,013	0	0
3120 VACATION	0	209	0	1,572	0	0
3510 CAFETERIA PLAN	7,906	11,816	12,150	8,490	12,600	13,050
3530 M/C & S/S - EMPLOYER	427	706	565	518	575	590
3560 PERS - RETIREMENT	9,153	15,264	16,070	11,758	16,760	17,470
3590 LIFE INSURANCE	0	115	130	97	130	135
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	75	75	75
4061 CELL PHONES/SATELLITE PHONES	130	315	480	206	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,148	5,980	2,990	8,090	8,440
4200 OFFICE SUPPLIES	613	331	800	628	720	720
4206 MATERIALS	736	219	1,000	0	1,000	1,000
4210 POSTAGE	321	545	400	97	600	600
4300 ADVERTISING	443	443	1,000	0	1,000	1,000
4310 DUES & SUBSCRIPTIONS	0	140	100	140	180	180
4330 TRAINING	182	391	550	0	550	550
4332 MILEAGE REIMBURSEMENT	0	0	200	0	200	200
4336 COMMUNITY EVENTS	12,964	9,168	17,350	26	19,200	19,200
Total COMMUNITY VOLUNTEER SERVICES	54,227	82,724	96,700	53,113	102,430	104,710

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL
6100 TRAILS

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4198 CITY ADMINISTRATION	7,411	6,431	4,000	4,558	4,000	4,000
4206 MATERIALS	9,216	2,370	5,000	803	5,000	5,000
4248 EQUIPMENT RENTAL/LEASE	0	0	500	0	500	500
4592 CONTRACT SERVICES-TRAILS MAINTENANCE	9,998	3,250	0	250	5,000	5,000
Total TRAILS	26,625	12,051	9,500	5,611	14,500	14,500

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

001 GENERAL

<u>Title/Object</u>	<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
3010 SALARIES	1,725,779	1,755,218	2,185,545	1,385,701	2,218,310	2,261,565
3040 OVERTIME	5,516	9,324	21,500	9,572	21,500	21,500
3050 COMPENSATORY TIME	24,390	14,970	0	11,071	0	0
3100 SICK LEAVE	23,774	50,273	0	35,736	0	0
3110 HOLIDAY	84,724	95,210	0	70,998	0	0
3120 VACATION	82,896	99,335	0	72,831	0	0
3125 MANAGEMENT LEAVE	19,521	19,360	0	11,705	0	0
3510 CAFETERIA PLAN	449,351	491,269	513,540	369,860	521,640	540,270
3511 PERS ADMIN	826	719	1,200	476	1,100	1,200
3530 M/C & S/S - EMPLOYER	40,799	42,915	40,890	33,202	41,585	42,890
3560 PERS - RETIREMENT	523,617	587,816	721,595	463,737	611,410	649,925
3580 DEFERRED COMPENSATION	6,448	6,203	6,255	4,538	6,250	6,250
3590 LIFE INSURANCE	5,938	5,917	7,075	4,989	7,125	7,320
3600 AUTO ALLOWANCE	18,097	17,209	16,800	11,631	14,700	14,700
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	3,145	3,105	3,105
3650 VACATION BUYBACK	24,990	24,319	26,000	19,935	25,000	25,000
3655 SICK LEAVE INCENTIVE PROGRAM	23,964	26,261	23,000	19,801	27,000	27,000
3660 ADMIN LEAVE BUYBACK	17,993	18,248	17,000	12,453	19,000	19,000
3665 COMP TIME BUYBACK	0	0	2,000	0	1,000	1,000
4010 ELECTRICITY	64,038	73,981	107,000	46,456	97,000	103,000
4020 GAS	10,436	13,446	13,500	8,375	13,500	14,000
4030 WATER/SEWER	181,929	173,449	196,000	88,426	191,000	197,000
4040 PEST CONTROL SUPPLIES	0	0	250	0	250	250
4045 LANDSCAPING SUPPLIES	250	1,724	8,250	3,259	2,250	2,750
4055 JANITORIAL SUPPLIES	7,804	7,720	8,500	4,498	8,700	9,000
4060 TELEPHONE	6,348	9,311	6,500	8,369	9,400	9,400
4061 CELL PHONES/SATELLITE PHONES	14,427	11,083	10,800	6,593	9,900	9,900
4062 AIR CARDS	11,916	12,633	18,900	11,863	16,020	16,020
4065 INTERNET/CABLE	12,794	13,598	13,950	10,707	14,710	14,710
4066 ALARM MONITORING	4,510	3,890	3,580	2,305	5,000	5,000
4070 BUILDING MAINTENANCE	39,705	22,698	24,500	32,681	22,600	37,500
4075 PUBLIC FACILITIES IMPROVEMENTS	4,964	7,010	5,000	4,577	5,000	5,000
4112 OPER TRANSF OUT-LMD	35,000	51,032	0	0	0	0
4116 OPER TRANSF OUT-PARK DISTRICT	44,921	43,757	51,270	0	49,425	50,815
4123 OPER TRANSF OUT-GEN CAP FIN	1,278,480	146,526	0	0	0	0
4129 OPER TRANSF OUT-FIRE DEPARTMENT	0	441,327	0	0	767,790	830,380
4142 OPER TRANSF OUT-GENERAL SVCS	250,000	10,000	0	0	30,000	0
4198 CITY ADMINISTRATION	15,861	15,104	14,500	9,210	14,500	14,500
4199 INSURANCE DEPARTMENT CHARGE	78,900	61,386	71,310	35,660	96,480	100,630
4200 OFFICE SUPPLIES	21,826	12,830	24,000	13,707	18,685	20,340

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4202 CRV GRANT USE	25,388	16,182	15,000	13,781	16,000	16,000
4203 EQUIPMENT/FURNITURE	10,263	4,683	6,600	15,082	4,400	5,000
4205 PHOTOCOPIER	7,703	7,635	7,920	6,327	7,920	7,920
4206 MATERIALS	24,265	18,420	27,200	9,795	25,050	28,150
4210 POSTAGE	13,331	11,896	15,500	9,612	15,350	15,350
4220 FUEL	128,077	128,290	134,700	74,777	135,700	138,700
4221 FUEL TANK MAINTENANCE/INSPECTION	5,021	1,125	4,290	1,746	4,290	4,290
4222 GENERATOR PERMITS/MAINT/INSP	2,095	2,619	2,925	10,675	2,925	2,925
4224 OVERHEAD DOOR/GATE MAINTENANCE	2,030	2,423	3,100	593	3,100	3,100
4235 PHYSICALS/TESTING	2,243	1,828	2,200	726	2,350	2,350
4236 LIVESCAN SERVICE FEE	782	828	1,595	166	945	945
4240 VEHICLE MAINTENANCE	117,078	100,453	94,100	61,215	98,200	98,700
4245 EQUIPMENT MAINTENANCE	11,118	5,496	8,200	3,076	14,600	14,600
4248 EQUIPMENT RENTAL/LEASE	0	854	1,000	0	1,100	1,200
4249 UNIFORMS	4,186	3,629	4,350	2,168	3,600	4,925
4250 SPECIAL DEPARTMENT SUPPLIES	5,134	2,416	8,050	1,106	8,900	9,550
4255 SOFTWARE SUPPORT	79,512	84,242	86,050	77,299	89,050	92,060
4300 ADVERTISING	33,758	37,862	33,575	25,100	32,475	35,475
4310 DUES & SUBSCRIPTIONS	38,522	41,766	45,360	38,046	45,000	46,375
4320 TRAVEL & CONFERENCE	8,286	3,551	17,260	1,159	17,500	17,500
4330 TRAINING	6,253	4,862	16,365	780	15,795	13,145
4332 MILEAGE REIMBURSEMENT	479	195	1,950	93	1,925	1,925
4335 ELECTIONS	3,233	317	35,000	454	1,000	35,000
4336 COMMUNITY EVENTS	16,021	11,282	19,350	146	22,400	22,400
4344 VOUCHER/REBATE PROGRAM	100	250	500	0	500	500
4345 NOTICE OF DETERMINATION	6,252	2,757	1,000	650	2,700	2,700
4346 LAFCO FEES	5,996	5,739	7,000	7,417	7,750	8,000
4347 GRAFFITI REWARD PROGRAM	0	0	250	0	250	250
4400 MISCELLANEOUS	176	1,841	700	1,685	1,950	2,085
4450 RELEASE/USE OF FEE	55,700	11,104	12,500	24,786	20,000	20,000
4504 CONTRACT SERVICES-JANITORIAL SERVICE	46,177	54,200	58,530	35,872	54,210	58,300
4505 CONTRACT SERVICES-SALES TAX	1,800	1,800	2,000	900	2,000	2,000
4506 CONTRACT SERVICES-SB CO RECORD	1,316	2,580	5,500	1,940	5,000	5,500
4507 CONTRACT SERVICES-CHAMBER COMM	16,456	0	0	0	0	0
4510 CONTRACT SERVICES-AUDITOR	42,070	41,795	44,800	32,795	46,625	53,300
4513 CONTRACT SERVICES-SB 90	1,700	2,000	1,900	0	2,400	2,400
4515 CONTRACT SERVICES-COLLECTIONS	200	450	3,300	700	500	3,300
4516 CONTRACT SERVICES-CITATIONS	2,653	2,661	2,000	295	2,750	3,000
4517 CONTRACT SERVICES-DMV	499	573	500	54	625	650
4520 CONTRACT SERVICES-ATTORNEY	214,704	158,233	175,000	66,268	145,000	145,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

001 GENERAL

<u>Title/Object</u>	<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
4525 CONTRACT SERVICES-AFTERSCHOOL PRO	37,440	27,157	48,940	0	45,000	45,000
4526 CONTRACT SERVICES-YMCA	364,056	455,010	490,000	293,193	492,500	497,500
4533 CONTRACT SERVICES-SOFTWARE SUBSCF	2,810	2,835	3,300	450	700	700
4534 CONTRACT SERVICES-GIS	32,775	32,775	33,000	32,775	33,000	33,000
4535 CONTRACT SERVICES-PERSONNEL	0	0	500	0	0	0
4537 CONTRACT SERVICES-E A P	3,120	6,375	7,000	3,450	7,000	7,000
4538 CONTRACT SERVICES-CODE ENFORCE	0	0	0	31,996	0	0
4540 CONTRACT SERVICES-BLDG INSP	283,725	286,648	402,305	142,843	402,305	402,305
4542 CONTRACT SERVICES-SMIP	3,831	3,717	3,100	1,631	3,100	3,100
4543 CONTRACT SERVICES-BSAR FUND	1,813	1,733	2,000	917	2,000	2,000
4545 CONTRACT SERVICES-WEED ABATEMENT	8,225	3,440	9,200	0	8,000	8,000
4547 CONTRACT SERVICES-ARCH LANDSCP	16,638	5,759	40,000	3,554	25,000	25,000
4550 CONTRACT SERVICES-ENGINEERING	195,114	194,696	132,000	1,880	75,000	90,000
4551 CONTRACT SERVICES-ENG PROJECTS	404,453	425,423	280,000	43,526	280,000	300,000
4554 CONTRACT SERVICES-CONSULTANT	34,719	8,170	150,000	600	70,000	40,000
4557 CONTRACT SERVICES-BOARD/SECURE	4,555	3,250	7,500	970	7,500	1,000
4558 CONTRACT SERVICES-APPRAISAL	0	0	0	2,000	0	0
4560 CONTRACT SERVICES-SHERIFF	9,397,925	10,022,359	10,603,525	7,421,740	11,168,000	11,634,690
4561 CONTRACT SERVICES-SHERIFF RES	955	854	1,000	232	1,000	1,000
4563 CONTRACT SERVICES-WE TIP	3,296	3,296	3,500	0	3,500	3,500
4564 CONTRACT SERVICES-CAL ID	64,165	64,618	65,500	65,818	66,500	67,250
4565 CONTRACT SERVICES-ANIMAL CTRL	425,622	444,926	467,180	114,473	467,175	490,530
4566 CONTRACT SERVICES-CITIZEN PATR	588	0	1,000	300	1,000	1,000
4571 CONTRACT SERVICES-SHERIFF EXPL	0	0	1,000	0	1,000	1,000
4582 CONTRACT SERVICES-STUDIES	5,481	0	0	0	0	0
4585 CONTRACT SERVICES-LANDSCAPE MAINT	69,960	74,876	83,475	53,792	83,300	87,745
4587 CONTRACT SERVICES-ELEVATOR MAINTEN	7,415	11,613	11,725	10,231	12,125	12,125
4588 CONTRACT SERVICES-HVAC MAINTENANCE	88,805	64,784	85,015	92,188	85,015	85,015
4589 CONTRACT SERVICES-PEST CONTROL	2,208	2,024	3,700	1,961	3,700	3,700
4592 CONTRACT SERVICES-TRAILS MAINTENAN	9,998	3,250	0	250	5,000	5,000
4596 CONTRACT SERVICES-E H S	51,961	50,970	60,000	37,439	64,000	66,000
4618 CONTRACT SERVICES-PARK LIGHTING	13,950	0	0	0	0	0
4621 CONTRACT SERVICES-COST ALLOCATION S	0	10,636	0	5,318	0	16,950
4622 CONTRACT SERVICES-NYL 125 PLAN	485	485	515	0	500	515
4625 CONTRACT SERVICES-CODIFICATION	3,690	4,315	5,500	703	5,000	5,500
4626 CONTRACT SERVICES-RECORDS MGMT	13,955	16,951	15,800	10,430	17,800	19,000
4662 CONTRACT SERVICES-HOUSE ELEM	0	0	15,000	33,843	10,000	0
4665 CONTRACT SERVICES-STORM DRAIN	84,152	77,933	158,000	43,289	70,000	168,000
4680 CONTRACT SERVICES-TREE TRIM	9,000	11,988	12,000	6,926	15,000	15,000
6060 VEHICLES	593	0	0	0	0	0

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

001 GENERAL

<u>Title/Object</u>	<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
6803 FACILITIES CONSTRUCTION	0	0	0	0	0	49,000
Total GENERAL	17,750,787	17,498,774	18,269,610	11,814,069	19,283,490	20,172,615

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

002 TRAFFIC SAFETY
8200 TRAFFIC SAFETY

<u>Title/Object</u>	<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
4530 CONTRACT SERVICES-CROSS GUARD	41,547	34,715	49,000	0	56,000	59,000
Total TRAFFIC SAFETY	41,547	34,715	49,000	0	56,000	59,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

004 GAS TAX
8310 GAS TAX

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	281,086	301,584	370,490	221,790	442,140	450,780
3040 OVERTIME	5,059	6,237	10,000	3,698	10,000	10,000
3050 COMPENSATORY TIME	1,070	988	0	801	0	0
3100 SICK LEAVE	7,325	17,772	0	2,375	0	0
3110 HOLIDAY	15,592	18,925	0	12,658	0	0
3120 VACATION	13,460	24,968	0	12,099	0	0
3125 MANAGEMENT LEAVE	2,333	9,991	0	1,757	0	0
3510 CAFETERIA PLAN	52,479	67,560	70,470	49,241	83,160	86,130
3530 M/C & S/S - EMPLOYER	5,445	6,479	5,375	4,460	6,410	6,535
3560 PERS - RETIREMENT	89,187	99,505	121,985	71,947	121,880	129,000
3580 DEFERRED COMPENSATION	0	414	420	303	420	420
3590 LIFE INSURANCE	1,009	1,052	1,225	770	1,460	1,490
3600 AUTO ALLOWANCE	2,100	2,961	2,820	2,013	3,720	3,720
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	435	495	495
3650 VACATION BUYBACK	2,033	3,076	0	906	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	1,679	3,703	0	4,028	0	0
3660 ADMIN LEAVE BUYBACK	3,256	2,294	0	2,259	0	0
4010 ELECTRICITY	7,816	8,532	10,000	6,265	9,500	10,000
4030 WATER/SEWER	16,948	18,667	17,500	12,198	37,000	42,000
4045 LANDSCAPING SUPPLIES	0	3,522	550	0	550	550
4055 JANITORIAL SUPPLIES	945	643	900	570	1,200	1,200
4060 TELEPHONE	23,788	25,686	14,000	20,759	15,140	16,140
4061 CELL PHONES/SATELLITE PHONES	1,521	1,337	1,800	2,050	1,800	1,800
4062 AIR CARDS	1,792	909	480	418	480	480
4066 ALARM MONITORING	1,600	1,600	1,500	1,065	1,900	1,900
4070 BUILDING MAINTENANCE	2,243	2,739	3,000	3,598	3,000	3,000
4080 BUILDING SERVICES DEPT CHARGE	14,545	15,385	15,425	7,713	40,455	37,605
4198 CITY ADMINISTRATION	15,243	14,200	11,000	10,227	11,000	11,000
4199 INSURANCE DEPARTMENT CHARGE	236,683	307,302	356,915	178,458	482,980	503,725
4200 OFFICE SUPPLIES	1,943	501	2,200	420	2,200	2,200
4203 EQUIPMENT/FURNITURE	6,109	5,376	3,000	1,982	3,000	3,700
4206 MATERIALS	50,064	38,835	50,000	23,642	50,000	50,000
4210 POSTAGE	0	26	50	0	50	50
4220 FUEL	8,298	8,308	8,000	4,660	8,400	8,900
4224 OVERHEAD DOOR/GATE MAINTENANCE	1,612	2,025	2,500	0	2,500	2,500
4240 VEHICLE MAINTENANCE	5,012	7,875	8,000	9,079	8,000	8,000
4245 EQUIPMENT MAINTENANCE	4,528	3,460	5,000	2,698	5,000	5,000
4248 EQUIPMENT RENTAL/LEASE	75	0	1,000	0	1,000	1,000
4249 UNIFORMS	1,087	1,357	1,650	951	1,950	1,650

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

004 GAS TAX
8310 GAS TAX

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4255 SOFTWARE SUPPORT	10,207	10,623	5,300	5,307	6,300	5,300
4310 DUES & SUBSCRIPTIONS	115	115	105	0	285	105
4330 TRAINING	505	333	295	710	295	295
4332 MILEAGE REIMBURSEMENT	0	21	100	0	100	100
4534 CONTRACT SERVICES-GIS	0	0	3,000	0	3,000	3,000
4550 CONTRACT SERVICES-ENGINEERING	27,678	0	0	0	0	0
4553 CONTRACT SERVICES-U S A	2,389	2,471	2,000	1,770	6,845	6,845
4570 CONTRACT SERVICES-STREET MAINT	47,818	33,886	74,000	11,254	50,000	60,000
4576 CONTRACT SERVICES-EMERG WORK	104,000	20,417	10,000	0	10,000	10,000
4578 CONTRACT SERVICES-STRIPING	19,516	27,487	25,000	0	25,000	25,000
4580 CONTRACT SERVICES-TRAFFIC SIG	219,507	183,621	150,000	158,286	185,000	185,000
4582 CONTRACT SERVICES-STUDIES	31,437	0	0	0	18,000	0
4585 CONTRACT SERVICES-LANDSCAPE MAINTENANCE	8,242	7,242	6,745	3,200	15,900	17,500
4588 CONTRACT SERVICES-HVAC MAINTENANCE	3,000	2,200	3,400	2,275	3,400	3,400
4589 CONTRACT SERVICES-PEST CONTROL	175	0	400	0	960	960
4591 CONTRACT SERVICES-SIDEWALK REPAIR	32,164	74,039	30,000	12,365	30,000	30,000
4666 CONTRACT SERVICES-STRM DRN MNT	11,400	19,662	14,000	9,002	18,000	29,000
4680 CONTRACT SERVICES-TREE TRIM	41,728	44,070	48,000	40,620	65,000	70,000
6040 EQUIPMENT	12,681	0	47,000	0	37,100	108,200
6550 TRAFFIC IMPROVEMENTS	3,018,179	769,961	819,000	84,072	694,990	914,825
6813 BRIDGE CONSTRUCTION	0	0	0	0	202,000	0
Total GAS TAX	4,475,706	2,231,942	2,335,600	1,007,154	2,728,965	2,870,500

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

005 ARTICLE 3
8320 ARTICLE 3

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
6530 STREET/SIDEWALK CONSTRUCTION	83,534	59,054	0	30,975	0	0
6533 STREET WIDENING PROJECTS	0	0	166,000	0	0	0
6545 SIDEWALK REPAIRS	16,457	198,818	0	6,228	0	0
6550 TRAFFIC IMPROVEMENTS	0	0	117,000	0	0	0
6816 TRAILS CONSTRUCTION	89,543	157,469	0	49,070	0	0
Total ARTICLE 3	189,534	415,341	283,000	86,273	0	0

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

006 COMMUNITY DEV BLOCK GRANT
8400 HCD

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	53,147	52,430	109,830	54,514	112,060	114,315
3040 OVERTIME	0	241	0	0	0	0
3050 COMPENSATORY TIME	608	1,109	0	619	0	0
3100 SICK LEAVE	1,311	2,176	0	1,986	0	0
3110 HOLIDAY	4,146	5,119	0	3,235	0	0
3120 VACATION	2,954	5,104	0	2,789	0	0
3125 MANAGEMENT LEAVE	438	429	0	108	0	0
3510 CAFETERIA PLAN	21,000	13,150	22,680	12,927	23,520	24,360
3530 M/C & S/S - EMPLOYER	1,618	1,114	1,595	1,087	1,625	1,660
3540 WORKERS COMPENSATION	1,079	0	0	0	0	0
3560 PERS - RETIREMENT	23,391	17,628	37,390	19,817	29,445	31,310
3590 LIFE INSURANCE	295	249	365	197	370	380
3600 AUTO ALLOWANCE	923	1,230	1,500	1,025	1,500	1,500
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	65	180	180
3650 VACATION BUYBACK	0	0	0	808	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	895	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	1,119	0	0
4348 CDBG PROGRAMS	46,289	44,877	65,000	27,460	65,000	65,000
4353 CDBG CV PROGRAMS	0	8,566	0	69,558	350,000	27,090
6550 TRAFFIC IMPROVEMENTS	405,470	0	337,000	0	220,000	220,000
Total HCD	562,669	153,422	575,360	198,209	803,700	485,795

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

007 DEVELOPMENT IMPACT FEES
8330 DEVELOPMENT IMPACT FEES

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4450 RELEASE/USE OF FEE	0	584,491	0	68,362	0	0
4588 CONTRACT SERVICES-HVAC MAINTENANCE	0	0	20,000	0	0	0
6030 BUILDING	0	0	0	0	290,500	27,000
6040 EQUIPMENT	0	150,293	0	0	35,000	0
6530 STREET/SIDEWALK CONSTRUCTION	216,738	1,088,886	99,000	66,169	0	0
6545 SIDEWALK REPAIRS	5,007	72,074	0	6,299	0	0
6550 TRAFFIC IMPROVEMENTS	1,900	20,045	0	17,736	0	0
6600 STORM DRAIN PROJECTS	20,983	15,377	0	858	0	0
6813 BRIDGE CONSTRUCTION	17,061	29,449	179,000	10,370	0	0
Total DEVELOPMENT IMPACT FEES	261,689	1,960,615	298,000	169,794	325,500	27,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

008 DEVELOPER IN-LIEU FEES
8340 DEVELOPER IN-LIEU FEES

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	5,422	5,772	26,600	0	28,600	29,200
3530 M/C & S/S - EMPLOYER	415	442	2,035	0	2,190	2,235
4203 EQUIPMENT/FURNITURE	0	0	0	0	3,575	0
6040 EQUIPMENT	0	0	18,000	12,212	0	0
6530 STREET/SIDEWALK CONSTRUCTION	13,139	21,034	13,000	5	0	0
6550 TRAFFIC IMPROVEMENTS	0	880	0	1,523	0	0
Total DEVELOPER IN-LIEU FEES	18,976	28,128	59,635	13,740	34,365	31,435

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

010 CAPITAL IMPROVEMENTS
3830 FACILITIES CONSTRUCTION

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	115,252	116,348	142,525	88,132	156,030	159,110
3040 OVERTIME	2,947	4,046	500	2,410	500	500
3050 COMPENSATORY TIME	107	34	0	10	0	0
3100 SICK LEAVE	5,101	12,968	0	0	0	0
3110 HOLIDAY	5,508	10,109	0	3,330	0	0
3120 VACATION	5,596	12,820	0	2,781	0	0
3125 MANAGEMENT LEAVE	1,438	6,884	0	309	0	0
3510 CAFETERIA PLAN	16,531	17,144	18,630	13,018	19,320	20,010
3530 M/C & S/S - EMPLOYER	2,055	2,461	2,070	1,542	2,265	2,310
3560 PERS - RETIREMENT	33,134	33,526	41,125	20,904	36,445	38,220
3590 LIFE INSURANCE	387	357	470	225	515	525
3600 AUTO ALLOWANCE	1,800	1,931	1,800	1,300	3,000	3,000
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	115	115	115
3650 VACATION BUYBACK	1,787	1,525	0	226	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	1,185	805	0	1,436	0	0
3660 ADMIN LEAVE BUYBACK	3,009	1,525	0	0	0	0
4080 BUILDING SERVICES DEPT CHARGE	11,230	11,470	11,495	5,748	21,145	19,660
4198 CITY ADMINISTRATION	6,501	7,411	0	2,607	0	0
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,148	5,980	2,990	8,090	8,440
4550 CONTRACT SERVICES-ENGINEERING	8,867	0	0	0	0	0
4554 CONTRACT SERVICES-CONSULTANT	0	0	0	6,620	0	0
6530 STREET/SIDEWALK CONSTRUCTION	46,371	100,165	207,000	28,687	0	0
6533 STREET WIDENING PROJECTS	0	23,614	8,000	6,440	0	0
6545 SIDEWALK REPAIRS	25,912	136,703	0	11,264	0	0
6550 TRAFFIC IMPROVEMENTS	98,604	152,953	580,000	64,441	0	0
6600 STORM DRAIN PROJECTS	18,734	69,873	0	10,795	0	0
6813 BRIDGE CONSTRUCTION	158,086	236,514	618,000	714,867	0	0
Total FACILITIES CONSTRUCTION	576,717	966,334	1,637,595	990,197	247,425	251,890

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

012 LANDSCAPE MAINTENANCE DISTRICT
 8500 LANDSCAPE MAINTENANCE DISTRICT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	17,113	19,189	29,050	15,333	29,640	30,205
3040 OVERTIME	955	877	1,000	442	1,000	1,000
3050 COMPENSATORY TIME	66	209	0	243	0	0
3100 SICK LEAVE	239	319	0	33	0	0
3110 HOLIDAY	1,075	1,320	0	937	0	0
3120 VACATION	651	1,188	0	629	0	0
3510 CAFETERIA PLAN	8,313	9,453	9,720	6,792	10,080	10,440
3530 M/C & S/S - EMPLOYER	465	526	425	388	430	440
3560 PERS - RETIREMENT	7,758	8,840	12,440	6,889	9,710	10,450
3590 LIFE INSURANCE	73	89	100	71	100	105
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	60	60	60
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	442	0	0
4010 ELECTRICITY	12,816	9,232	17,500	7,163	13,000	14,000
4030 WATER/SEWER	157,843	161,577	150,000	144,950	225,000	225,000
4198 CITY ADMINISTRATION	289	415	1,000	123	500	500
4206 MATERIALS	9,636	2,614	5,000	4,970	7,000	7,000
4550 CONTRACT SERVICES-ENGINEERING	17,700	7,166	6,500	4,536	50,400	6,900
4585 CONTRACT SERVICES-LANDSCAPE MAINTENANCE	209,003	226,575	229,240	153,877	255,180	262,725
4589 CONTRACT SERVICES-PEST CONTROL	1,320	1,298	1,400	880	1,400	1,400
Total LANDSCAPE MAINTENANCE DISTRICT	445,315	450,887	463,375	348,758	603,500	570,225

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

013 STREET LIGHT DISTRICT
8510 STREET LIGHT DISTRICT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4011 ELECTRICITY - STREET LIGHTING	454,035	254,191	275,000	237,316	275,000	275,000
4198 CITY ADMINISTRATION	0	0	2,000	0	2,000	2,000
4206 MATERIALS	0	42	5,000	0	15,000	15,000
4310 DUES & SUBSCRIPTIONS	1,260	1,260	1,400	1,260	1,400	1,500
4550 CONTRACT SERVICES-ENGINEERING	4,200	5,298	7,100	0	6,800	7,100
4664 CONTRACT SERVICES-STREET LIGHT MAINT.	28,944	87,448	85,570	70,799	97,000	100,000
Total STREET LIGHT DISTRICT	488,439	348,239	376,070	309,375	397,200	400,600

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

014 COMMUNITY FACILITIES DISTRICTS
 8520 COMMUNITY FACILITIES DISTRICTS

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4198 CITY ADMINISTRATION	9,632	9,559	9,500	5,669	9,500	9,750
4200 OFFICE SUPPLIES	93	0	500	0	500	500
4210 POSTAGE	0	0	100	0	100	100
Total COMMUNITY FACILITIES DISTRICTS	9,725	9,559	10,100	5,669	10,100	10,350

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

015 COMMUNITY TRAILS DISTRICT
8530 COMMUNITY TRAILS DISTRICT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4198 CITY ADMINISTRATION	953	675	4,000	926	4,000	4,000
4206 MATERIALS	0	141	7,000	0	7,000	7,000
4550 CONTRACT SERVICES-ENGINEERING	825	450	1,000	0	1,000	1,100
4592 CONTRACT SERVICES-TRAILS MAINTENANCE	0	0	14,600	0	15,000	15,000
Total COMMUNITY TRAILS DISTRICT	1,778	1,266	26,600	926	27,000	27,100

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

016 PARK MAINTENANCE DISTRICT
8540 PARK MAINTENANCE DISTRICT

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
3010 SALARIES	17,113	19,188	29,050	15,333	29,640	30,205
3040 OVERTIME	955	877	1,000	442	1,000	1,000
3050 COMPENSATORY TIME	66	209	0	243	0	0
3100 SICK LEAVE	239	319	0	33	0	0
3110 HOLIDAY	1,075	1,320	0	937	0	0
3120 VACATION	651	1,188	0	629	0	0
3510 CAFETERIA PLAN	8,313	9,453	9,720	6,792	10,080	10,440
3530 M/C & S/S - EMPLOYER	464	526	425	388	430	440
3560 PERS - RETIREMENT	7,758	8,839	12,440	6,889	9,710	10,450
3590 LIFE INSURANCE	73	89	100	71	100	100
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	60	60	60
3655 SICK LEAVE INCENTIVE PROGRAM	0	0	0	442	0	0
4010 ELECTRICITY	1,012	668	2,600	498	1,000	1,000
4030 WATER/SEWER	34,095	27,509	32,500	18,662	32,500	32,500
4066 ALARM MONITORING	300	300	0	200	0	0
4198 CITY ADMINISTRATION	528	408	1,000	160	500	500
4203 EQUIPMENT/FURNITURE	0	1,334	0	0	2,400	2,400
4206 MATERIALS	10,598	7,351	4,000	4,182	6,500	7,000
4245 EQUIPMENT MAINTENANCE	0	205	550	0	550	550
4550 CONTRACT SERVICES-ENGINEERING	825	450	1,000	0	1,000	1,100
4585 CONTRACT SERVICES-LANDSCAPE MAINTENANCE	23,880	24,659	29,080	13,312	20,590	21,595
4680 CONTRACT SERVICES-TREE TRIM	4,421	4,500	4,700	4,700	7,500	7,700
Total PARK MAINTENANCE DISTRICT	112,366	109,392	128,165	73,973	123,560	127,040

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

017 MEASURE I
8350 MEASURE I

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
6530 STREET/SIDEWALK CONSTRUCTION	547,249	1,034,823	0	430,556	0	0
6533 STREET WIDENING PROJECTS	0	0	237,000	0	0	0
6545 SIDEWALK REPAIRS	0	34,745	0	4,938	0	0
6550 TRAFFIC IMPROVEMENTS	1,784,565	3,281,618	2,489,000	144,917	0	0
Total MEASURE I	2,331,814	4,351,186	2,726,000	580,411	0	0

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

020 AQMD
8440 AB 2766

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4198 CITY ADMINISTRATION	3,825	0	5,000	0	5,000	5,000
4206 MATERIALS	49	0	0	0	0	0
4550 CONTRACT SERVICES-ENGINEERING	87,324	46,636	34,440	39,333	38,400	38,400
6060 VEHICLES	0	26,927	0	0	0	0
6550 TRAFFIC IMPROVEMENTS	0	0	41,000	191	0	0
6700 ELECTRIC VEHICLE CHARGING STATIONS	36,183	17,291	0	0	0	0
6813 BRIDGE CONSTRUCTION	8,500	6,778	0	0	0	0
Total AB 2766	135,881	97,632	80,440	39,524	43,400	43,400

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

021	COPS						
8450	AB 3229						
<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
4560	CONTRACT SERVICES-SHERIFF	149,154	156,422	140,000	154,391	160,000	165,000
	Total AB 3229	149,154	156,422	140,000	154,391	160,000	165,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

023 GENERAL CAPITAL FINANCING
3890 CAPITAL CONSTRUCTION

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	11,849	3,763	12,975	7,918	16,985	17,310
3040 OVERTIME	0	0	500	0	500	500
3050 COMPENSATORY TIME	0	642	0	73	0	0
3100 SICK LEAVE	0	375	0	75	0	0
3110 HOLIDAY	0	447	0	338	0	0
3120 VACATION	0	70	0	524	0	0
3510 CAFETERIA PLAN	6,469	3,939	4,050	2,830	5,040	5,220
3530 M/C & S/S - EMPLOYER	349	235	190	173	245	250
3560 PERS - RETIREMENT	7,488	5,088	5,355	3,919	6,345	6,745
3590 LIFE INSURANCE	0	38	45	32	45	60
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	25	30	30
4070 BUILDING MAINTENANCE	0	0	0	0	26,900	0
4080 BUILDING SERVICES DEPT CHARGE	0	2,515	2,525	1,263	5,515	5,130
4104 OPER TRANSF OUT-GAS TAX	290,046	145,023	145,025	0	145,025	145,025
4113 OPER TRANSF OUT-SLD	159,991	21,624	17,270	0	0	0
4115 OPER TRANSF OUT-TRAIL DISTRICT	0	0	15,910	0	0	0
4199 INSURANCE DEPARTMENT CHARGE	0	5,148	5,980	2,990	8,090	8,440
4203 EQUIPMENT/FURNITURE	11,595	0	0	4,221	0	0
4206 MATERIALS	0	62	0	0	0	0
4450 RELEASE/USE OF FEE	0	0	0	127,038	0	0
4550 CONTRACT SERVICES-ENGINEERING	207,041	117,548	140,000	12,293	50,000	50,000
4554 CONTRACT SERVICES-CONSULTANT	39,483	36,526	39,000	24,000	39,000	39,000
4582 CONTRACT SERVICES-STUDIES	0	15,184	40,000	1,148	25,000	25,000
4592 CONTRACT SERVICES-TRAILS MAINTENANCE	0	0	10,000	28,000	100,000	0
4621 CONTRACT SERVICES-COST ALLOCATION STUD	0	3,850	0	0	0	0
6040 EQUIPMENT	30,170	323,880	185,000	0	0	0
6530 STREET/SIDEWALK CONSTRUCTION	55	0	0	9,995	0	0
6545 SIDEWALK REPAIRS	3,135	9,528	0	280	0	0
6550 TRAFFIC IMPROVEMENTS	2,924,065	740,280	0	5,380	0	0
6600 STORM DRAIN PROJECTS	2,020	0	0	0	0	0
6813 BRIDGE CONSTRUCTION	6,310	0	0	0	0	0
6816 TRAILS CONSTRUCTION	2,832	0	0	0	0	0
Total CAPITAL CONSTRUCTION	3,702,898	1,435,765	623,825	232,515	428,720	302,710

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

024 STREET/STORM DRAIN MAINT DIST
8470 STREET/STORM DRAIN MAINT DIST

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	0	2,413	3,055	1,740	3,115	3,175
3040 OVERTIME	0	21	500	7	0	0
3050 COMPENSATORY TIME	0	21	0	28	0	0
3100 SICK LEAVE	0	26	0	37	0	0
3110 HOLIDAY	0	102	0	131	0	0
3120 VACATION	0	123	0	84	0	0
3125 MANAGEMENT LEAVE	0	26	0	15	0	0
3510 CAFETERIA PLAN	0	788	810	566	840	870
3530 M/C & S/S - EMPLOYER	0	55	45	41	45	50
3560 PERS - RETIREMENT	0	865	1,165	674	950	1,015
3590 LIFE INSURANCE	0	9	10	8	10	15
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	5	5	5
3660 ADMIN LEAVE BUYBACK	0	0	0	21	0	0
4198 CITY ADMINISTRATION	0	0	1,000	0	1,000	1,000
4206 MATERIALS	0	0	1,000	0	1,000	1,000
4534 CONTRACT SERVICES-GIS	0	0	2,000	0	0	4,000
4550 CONTRACT SERVICES-ENGINEERING	1,560	900	3,900	1,700	3,900	3,900
4570 CONTRACT SERVICES-STREET MAINT	0	0	7,000	0	7,000	7,000
4666 CONTRACT SERVICES-STRM DRN MNT	7,972	10,016	13,000	650	13,000	13,000
4680 CONTRACT SERVICES-TREE TRIM	0	998	1,000	1,020	1,000	1,000
Total STREET/STORM DRAIN MAINT DIST	9,532	16,363	34,485	6,727	31,865	36,030

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

026 JUSTICE ASSISTANCE GRANT
8480 JUSTICE ASSISTANCE GRANT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4203 EQUIPMENT/FURNITURE	0	0	0	15,759	0	0
4560 CONTRACT SERVICES-SHERIFF	17,658	0	20,000	0	20,000	20,000
Total JUSTICE ASSISTANCE GRANT	17,658	0	20,000	15,759	20,000	20,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

027 GRANTS FUND
8490 MISCELLANEOUS GRANTS

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4198 CITY ADMINISTRATION	3,825	0	0	0	0	0
4206 MATERIALS	11,605	4,292	0	0	0	0
4450 RELEASE/USE OF FEE	37,233	57,116	0	102,675	0	0
4520 CONTRACT SERVICES-ATTORNEY	0	0	0	1,071	0	0
4662 CONTRACT SERVICES-HOUSE ELEM	0	0	0	15,638	0	0
6040 EQUIPMENT	251,615	0	0	0	0	0
6060 VEHICLES	309,742	9,919	0	0	0	0
6530 STREET/SIDEWALK CONSTRUCTION	1,060	784,557	212,000	11,525	0	0
6533 STREET WIDENING PROJECTS	0	28,861	613,000	7,871	0	0
6550 TRAFFIC IMPROVEMENTS	3,094,934	966,584	1,900,000	106,759	0	0
6600 STORM DRAIN PROJECTS	7,938	95	9,729,000	0	0	0
6700 ELECTRIC VEHICLE CHARGING STATIONS	144,732	69,162	0	0	0	0
6813 BRIDGE CONSTRUCTION	26,582	15,800	1,600,000	2,217,504	0	0
6816 TRAILS CONSTRUCTION	8,926	17,286	0	2,830	0	0
Total MISCELLANEOUS GRANTS	3,896,072	1,953,672	14,054,000	2,465,873	0	0

028 PARAMEDIC DEPARTMENT
2050 PARAMEDIC DEPARTMENT

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
4010 ELECTRICITY	12,575	13,322	13,995	9,983	14,200	14,200
4020 GAS	1,981	1,758	1,330	1,165	1,330	1,330
4030 WATER/SEWER	4,593	5,772	6,535	3,643	6,535	6,535
4040 PEST CONTROL SUPPLIES	10	0	25	0	25	25
4045 LANDSCAPING SUPPLIES	70	121	150	24	150	150
4055 JANITORIAL SUPPLIES	2,230	2,020	2,750	1,288	2,750	2,750
4060 TELEPHONE	0	0	2,325	0	0	0
4061 CELL PHONES/SATELLITE PHONES	1,720	1,837	970	1,478	1,740	1,740
4062 AIR CARDS	2,269	1,901	970	2,395	3,360	3,360
4065 INTERNET/CABLE	4,889	5,381	0	4,084	6,000	6,000
4066 ALARM MONITORING	540	540	600	200	510	510
4070 BUILDING MAINTENANCE	9,966	15,930	6,000	37,255	5,200	6,000
4198 CITY ADMINISTRATION	1,363	2,487	1,650	1,018	1,650	1,650
4200 OFFICE SUPPLIES	1,897	1,893	2,000	365	1,800	1,800
4203 EQUIPMENT/FURNITURE	4,816	20,795	10,050	5,282	2,000	5,450
4206 MATERIALS	1,163	380	1,500	0	1,500	1,500
4207 PARAMEDIC SUPPLIES	12,172	10,437	13,000	7,277	14,000	14,000
4209 RADIO ACCESS	5,821	6,108	5,500	4,187	5,500	5,500
4210 POSTAGE	25	6	100	7	100	100
4211 PARAMEDIC EQUIPMENT MAINTENANCE	0	4,657	5,500	3,702	5,500	5,500
4220 FUEL	17,487	19,052	21,475	10,610	21,475	21,475
4222 GENERATOR PERMITS/MAINT/INSP	1,196	1,136	1,500	279	3,890	3,890
4223 ICEMA PERMITS & INSP	3,200	3,200	3,200	3,200	3,200	3,200
4224 OVERHEAD DOOR/GATE MAINTENANCE	3,230	2,821	3,000	1,755	4,000	4,000
4240 VEHICLE MAINTENANCE	42,659	44,341	42,500	31,557	49,000	49,000
4242 ANNUAL LADDER TESTING	638	97	0	0	0	0
4243 SCBA FLOW TESTING/HYDRO TESTING	797	1,561	2,150	352	2,150	2,150
4244 FIRE EXTING/FIRE SPRINKLER TESTING	293	275	1,000	275	1,000	1,000
4245 EQUIPMENT MAINTENANCE	1,167	19,136	2,300	1,460	2,300	2,300
4250 SPECIAL DEPARTMENT SUPPLIES	0	0	50	0	50	50
4360 INSURANCE PREMIUMS	10,000	10,000	10,000	0	10,000	10,000
4520 CONTRACT SERVICES-ATTORNEY	0	0	0	374	0	0
4550 CONTRACT SERVICES-ENGINEERING	0	1,800	0	2,200	2,300	2,400
4567 CONTRACT SERVICES-PARAMEDIC	1,402,464	1,617,365	1,896,440	0	1,940,535	2,037,560
4574 CONTRACT SERVICES-MEDICAL DIRECTOR	0	0	5,000	0	10,000	10,000
4588 CONTRACT SERVICES-HVAC MAINTENANCE	1,713	1,438	2,000	2,059	2,000	2,000
4589 CONTRACT SERVICES-PEST CONTROL	420	300	800	281	800	800
4680 CONTRACT SERVICES-TREE TRIM	0	894	900	414	900	900
6030 BUILDING	0	34,315	0	0	0	0

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

028	PARAMEDIC DEPARTMENT						
	Total PARAMEDIC DEPARTMENT	1,553,364	1,853,076	2,067,265	138,169	2,127,450	2,228,825

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

029 FIRE DEPARTMENT
2100 FIRE DEPARTMENT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4010 ELECTRICITY	12,574	13,322	13,995	9,983	14,200	14,200
4020 GAS	1,980	1,758	1,330	1,165	1,330	1,330
4030 WATER/SEWER	4,743	5,832	6,535	3,583	6,535	6,535
4040 PEST CONTROL SUPPLIES	10	0	25	0	25	25
4045 LANDSCAPING SUPPLIES	70	121	150	24	150	150
4055 JANITORIAL SUPPLIES	2,230	2,020	2,750	1,289	2,750	2,750
4060 TELEPHONE	0	0	2,325	0	2,520	2,520
4061 CELL PHONES/SATELLITE PHONES	257	394	970	192	300	300
4062 AIR CARDS	0	0	970	0	0	0
4065 INTERNET/CABLE	4,888	5,381	0	4,084	60	60
4066 ALARM MONITORING	540	540	600	200	510	510
4070 BUILDING MAINTENANCE	9,965	15,930	6,000	37,112	5,200	6,000
4128 OPER TRANSF OUT-PARAMEDIC DEPT	1,177,283	1,493,841	1,707,265	0	1,767,450	1,868,825
4198 CITY ADMINISTRATION	1,363	2,487	1,650	1,018	1,650	1,650
4200 OFFICE SUPPLIES	1,895	1,893	2,000	884	1,800	1,800
4203 EQUIPMENT/FURNITURE	4,816	20,794	10,050	5,670	2,000	5,450
4204 PERSONAL PROTECTIVE EQUIPMENT	9,877	11,949	12,000	339	13,000	13,000
4206 MATERIALS	1,166	380	1,500	0	1,500	1,500
4209 RADIO ACCESS	5,821	6,108	5,500	4,187	5,500	5,500
4210 POSTAGE	324	6	100	19	100	100
4219 FIRE DEPARTMENT EQUIPMENT/SUPPLIES	1,863	0	3,000	0	3,000	3,000
4220 FUEL	17,487	19,052	21,475	10,610	21,475	21,475
4222 GENERATOR PERMITS/MAINT/INSP	1,196	1,136	1,500	279	3,890	3,890
4224 OVERHEAD DOOR/GATE MAINTENANCE	3,230	2,821	3,000	1,755	4,000	4,000
4235 PHYSICALS/TESTING	950	3,881	3,000	0	3,000	3,000
4236 LIVSCAN SERVICE FEE	32	128	500	0	500	500
4240 VEHICLE MAINTENANCE	42,603	44,340	42,500	31,557	49,000	49,000
4242 ANNUAL LADDER TESTING	694	1,746	2,000	1,637	2,000	2,000
4243 SCBA FLOW TESTING/HYDRO TESTING	797	1,561	2,150	352	2,150	2,150
4244 FIRE EXTING/FIRE SPRINKLER TESTING	293	301	1,000	275	1,000	1,000
4245 EQUIPMENT MAINTENANCE	1,167	19,081	2,300	1,460	6,940	6,940
4249 UNIFORMS	0	0	150	0	150	150
4250 SPECIAL DEPARTMENT SUPPLIES	4,590	0	50	0	50	50
4255 SOFTWARE SUPPORT	0	0	0	0	0	4,180
4351 EMERGENCY INCIDENTS	2,208	1,323	500	480	500	500
4360 INSURANCE PREMIUMS	10,000	10,000	10,000	0	10,000	10,000
4540 CONTRACT SERVICES-BLDG INSP	46,280	55,626	60,000	30,830	60,000	60,000
4545 CONTRACT SERVICES-WEED ABATEMENT	24,980	29,794	34,210	0	34,210	42,765
4568 CONTRACT SERVICES-FIRE SERVICE	0	0	0	0	36,950	36,950

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

029 FIRE DEPARTMENT

2100 FIRE DEPARTMENT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4569 CONTRACT SERVICES-FIRE DEPT	2,609,189	2,917,157	3,247,305	228,311	3,373,555	3,542,235
4572 CONTRACT SERVICES-VOLUNTEER FIREFIGHTE	0	0	3,000	0	3,000	3,000
4573 CONTRACT SERVICES-FIRE EXPLORE	0	0	500	0	500	500
4576 CONTRACT SERVICES-EMERG WORK	0	0	500	0	500	500
4588 CONTRACT SERVICES-HVAC MAINTENANCE	1,713	1,438	2,000	2,059	2,000	2,000
4589 CONTRACT SERVICES-PEST CONTROL	420	300	800	424	800	800
4680 CONTRACT SERVICES-TREE TRIM	0	894	900	414	900	900
6030 BUILDING	0	34,315	0	0	0	0
6040 EQUIPMENT	0	0	0	0	517,200	47,650
6060 VEHICLES	0	0	500,000	0	500,000	650,000
Total FIRE DEPARTMENT	4,009,494	4,727,650	5,718,055	380,192	6,463,850	6,431,340

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

030 MAJOR GRANTS FUND
8495 MAJOR GRANTS

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4349 GRANT PROGRAMS	0	47,318	0	219,177	0	0
4520 CONTRACT SERVICES-ATTORNEY	0	6,309	0	2,568	0	0
4560 CONTRACT SERVICES-SHERIFF	0	0	0	408,106	0	0
4567 CONTRACT SERVICES-PARAMEDIC	0	0	0	357,959	0	0
4569 CONTRACT SERVICES-FIRE DEPT	0	0	0	372,041	0	0
6040 EQUIPMENT	0	29,844	0	0	0	0
6530 STREET/SIDEWALK CONSTRUCTION	1,313	84,733	476,000	11,832	0	0
6550 TRAFFIC IMPROVEMENTS	329,697	99,902	1,090,000	78,684	0	0
6813 BRIDGE CONSTRUCTION	152,996	961,698	5,914,000	216,438	0	0
Total MAJOR GRANTS	484,006	1,229,804	7,480,000	1,666,805	0	0

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

041 INSURANCE
9500 GENERAL LIABILITY

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
3010 SALARIES	47,931	51,241	58,840	39,380	63,105	64,365
3040 OVERTIME	0	0	500	0	500	500
3110 HOLIDAY	2,832	2,202	0	1,937	0	0
3120 VACATION	2,563	2,646	0	1,574	0	0
3125 MANAGEMENT LEAVE	306	503	0	511	0	0
3510 CAFETERIA PLAN	5,031	5,546	5,670	3,962	5,880	6,090
3515 PERS-HEALTH INSURANCE-RETIRED	20,172	25,200	26,400	21,600	31,200	33,600
3530 M/C & S/S - EMPLOYER	950	989	855	761	915	935
3560 PERS - RETIREMENT	13,421	14,964	15,595	11,812	17,825	19,075
3580 DEFERRED COMPENSATION	1,209	1,241	1,250	908	1,250	1,250
3590 LIFE INSURANCE	163	166	195	125	210	215
3600 AUTO ALLOWANCE	2,160	2,180	2,160	1,490	2,160	2,160
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	35	35	35
3650 VACATION BUYBACK	1,599	1,321	0	2,060	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	1,280	2,095	0	1,427	0	0
3660 ADMIN LEAVE BUYBACK	1,599	1,690	0	1,448	0	0
4200 OFFICE SUPPLIES	0	0	50	0	50	50
4203 EQUIPMENT/FURNITURE	0	0	500	0	500	500
4210 POSTAGE	8	33	200	2	200	200
4320 TRAVEL & CONFERENCE	1,056	1,062	3,000	0	3,000	3,000
4330 TRAINING	0	0	700	0	700	700
4349 GRANT PROGRAMS	626	3,600	22,500	0	22,500	22,500
4355 CLAIMS PAYABLE INCREASE	1,622	0	5,000	0	5,000	5,000
4360 INSURANCE PREMIUMS	284,457	315,445	310,750	427,768	409,200	431,000
4370 INSURANCE CLAIMS	27,713	433	30,000	0	30,000	30,000
4380 INSURANCE ADJUSTING FEES	2,313	67	0	0	0	0
4390 INSURANCE LEGAL	82,959	51,844	60,000	38,324	60,000	60,000
4554 CONTRACT SERVICES-CONSULTANT	0	0	0	217,083	0	0
Total GENERAL LIABILITY	501,970	484,468	544,165	772,207	654,230	681,175

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

042 GENERAL SERVICES
9510 BUILDING SERVICES

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
3010 SALARIES	34,401	34,785	48,175	26,208	155,760	158,795
3040 OVERTIME	268	328	5,000	186	5,000	5,000
3050 COMPENSATORY TIME	391	401	0	678	0	0
3100 SICK LEAVE	1,114	1,075	0	199	0	0
3110 HOLIDAY	2,547	1,933	0	2,009	0	0
3120 VACATION	1,715	2,859	0	2,099	0	0
3125 MANAGEMENT LEAVE	90	258	0	153	0	0
3510 CAFETERIA PLAN	12,219	13,392	13,770	9,622	30,240	31,320
3530 M/C & S/S - EMPLOYER	855	898	700	665	2,260	2,305
3560 PERS - RETIREMENT	13,539	15,040	19,020	11,627	35,375	37,715
3590 LIFE INSURANCE	150	155	160	121	515	525
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	85	180	180
3650 VACATION BUYBACK	0	103	0	0	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	35	231	0	722	0	0
3660 ADMIN LEAVE BUYBACK	0	0	0	211	0	0
4010 ELECTRICITY	22,994	21,377	24,000	14,475	23,000	24,000
4012 ELECTRICITY - EVC STATIONS	0	1,995	0	5,783	3,000	3,000
4020 GAS	1,139	1,019	1,100	1,198	1,000	1,100
4030 WATER/SEWER	3,691	4,149	5,000	4,425	4,500	5,000
4040 PEST CONTROL SUPPLIES	0	0	250	0	250	250
4045 LANDSCAPING SUPPLIES	446	482	250	325	250	250
4055 JANITORIAL SUPPLIES	1,995	2,258	2,500	2,004	2,500	2,500
4060 TELEPHONE	6,998	9,034	7,680	8,040	17,640	17,640
4061 CELL PHONES/SATELLITE PHONES	4,877	4,157	5,640	3,649	12,600	12,600
4062 AIR CARDS	0	0	0	0	3,360	3,360
4065 INTERNET/CABLE	13,247	13,257	8,100	12,786	15,000	15,000
4066 ALARM MONITORING	2,020	1,860	2,700	1,367	2,820	2,820
4070 BUILDING MAINTENANCE	3,348	10,622	10,000	3,059	25,500	12,500
4075 PUBLIC FACILITIES IMPROVEMENTS	4,179	5,989	5,000	4,975	5,000	5,000
4198 CITY ADMINISTRATION	3,293	3,505	2,100	1,165	2,000	2,100
4200 OFFICE SUPPLIES	15,836	14,470	18,000	11,014	17,000	18,000
4203 EQUIPMENT/FURNITURE	933	0	1,400	76,371	36,050	5,900
4205 PHOTOCOPIER	20,332	19,556	20,095	16,340	20,760	20,760
4208 NETWORK SUPPLIES/MATERIALS	12,385	8,366	18,000	8,201	18,000	18,000
4220 FUEL	694	350	1,000	140	1,000	1,000
4240 VEHICLE MAINTENANCE	188	1,694	500	540	500	500
4245 EQUIPMENT MAINTENANCE	0	0	2,500	100	500	500
4248 EQUIPMENT RENTAL/LEASE	1,631	1,631	2,140	1,224	2,140	2,140
4251 ADA COMPLIANCE	0	2,351	2,000	0	2,000	2,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

CITY OF HIGHLAND

042 GENERAL SERVICES
9510 BUILDING SERVICES

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4260 DISASTER SUPPLIES	128	128	2,000	0	2,000	2,000
4310 DUES & SUBSCRIPTIONS	260	120	150	354	1,820	1,970
4504 CONTRACT SERVICES-JANITORIAL SERVICES	12,304	22,536	24,500	14,984	22,480	24,500
4533 CONTRACT SERVICES-SOFTWARE SUBSCRIPTIO	0	0	0	0	19,290	19,990
4585 CONTRACT SERVICES-LANDSCAPE MAINTENANCE	6,660	6,660	7,260	4,000	6,150	6,750
4588 CONTRACT SERVICES-HVAC MAINTENANCE	1,900	2,825	4,500	950	4,500	4,500
4589 CONTRACT SERVICES-PEST CONTROL	720	660	720	540	720	720
4623 CONTRACT SERVICES-WEBSITE	0	11,621	7,500	10,733	10,750	4,570
4627 CONTRACT SERVICES-NETWORK	858	12,034	5,000	126,251	5,000	5,000
4680 CONTRACT SERVICES-TREE TRIM	2,000	1,990	2,000	1,999	2,000	2,000
Total BUILDING SERVICES	212,380	258,154	280,410	391,577	520,410	483,760

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

070 HOUSING AUTHORITY
7000 HOUSING AUTHORITY

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
3010 SALARIES	85,393	91,093	100,870	65,920	109,315	111,475
3100 SICK LEAVE	0	1,910	0	292	0	0
3110 HOLIDAY	4,329	4,390	0	3,521	0	0
3120 VACATION	3,773	5,742	0	2,017	0	0
3125 MANAGEMENT LEAVE	4,281	1,849	0	1,209	0	0
3510 CAFETERIA PLAN	10,063	11,745	11,340	7,924	12,600	13,050
3530 M/C & S/S - EMPLOYER	2,444	2,073	1,465	1,226	1,585	1,615
3560 PERS - RETIREMENT	23,650	27,038	27,840	20,455	30,735	32,220
3580 DEFERRED COMPENSATION	403	414	420	303	420	420
3590 LIFE INSURANCE	302	318	335	241	360	370
3600 AUTO ALLOWANCE	1,320	1,360	1,320	907	1,320	1,320
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	170	75	75
3650 VACATION BUYBACK	4,488	869	0	2,737	0	0
3655 SICK LEAVE INCENTIVE PROGRAM	2,123	2,518	0	793	0	0
3660 ADMIN LEAVE BUYBACK	907	949	0	930	0	0
4080 BUILDING SERVICES DEPT CHARGE	4,850	6,995	7,010	3,505	13,790	12,820
4199 INSURANCE DEPARTMENT CHARGE	6,575	5,148	5,980	2,990	8,090	8,440
4520 CONTRACT SERVICES-ATTORNEY	9,801	6,525	30,000	1,576	50,000	30,000
4554 CONTRACT SERVICES-CONSULTANT	3,463	3,020	0	0	0	0
4556 CONTRACT SERVICES-DEMOLITION	0	0	0	0	40,000	0
4611 CONTRACT SERVICES-LMI HOUSING	0	350	25,000	0	45,000	25,000
Total HOUSING AUTHORITY	168,165	174,306	211,580	116,716	313,290	236,805

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

082 RPTTF
8020 SARDA RPTTF

<u>Title/Object</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>
	<u>Actuals</u>	<u>Actuals</u>	<u>Adopted Budget</u>	<u>Actuals</u>	<u>Finance Subcomm</u>	<u>Finance Subcomm</u>
4189 OPER TRANSF OUT-RDA ORF DEBT SERVICE	3,446,143	3,656,319	3,677,195	1,680,721	3,674,730	3,678,700
Total SARDA RPTTF	3,446,143	3,656,319	3,677,195	1,680,721	3,674,730	3,678,700

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

089 RDA ORF DEBT SERVICE
 8090 SARDA DEBT SERVICE

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4198 CITY ADMINISTRATION	3,900	5,038	4,485	2,600	4,620	4,755
4520 CONTRACT SERVICES-ATTORNEY	0	714	210	277	215	225
4554 CONTRACT SERVICES-CONSULTANT	10,550	12,217	15,145	4,200	13,800	14,210
5100 PRINCIPAL	1,772,238	1,953,593	2,071,265	856,264	2,010,430	2,091,435
5200 INTEREST	1,699,270	1,705,054	1,586,090	822,719	1,645,665	1,568,075
Total SARDA DEBT SERVICE	3,485,958	3,676,616	3,677,195	1,686,060	3,674,730	3,678,700

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

Grand Totals

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
3010 SALARIES	2,394,486	2,453,024	3,117,005	1,921,969	3,364,700	3,430,500
3040 OVERTIME	15,700	21,951	40,500	16,757	40,000	40,000
3050 COMPENSATORY TIME	26,698	18,583	0	13,766	0	0
3100 SICK LEAVE	39,103	87,213	0	40,766	0	0
3110 HOLIDAY	121,828	141,077	0	100,031	0	0
3120 VACATION	114,259	156,043	0	98,056	0	0
3125 MANAGEMENT LEAVE	28,407	39,300	0	15,767	0	0
3510 CAFETERIA PLAN	589,769	643,439	680,400	483,534	722,400	748,200
3511 PERS ADMIN	826	719	1,200	476	1,100	1,200
3515 PERS-HEALTH INSURANCE-RETIRED	20,172	25,200	26,400	21,600	31,200	33,600
3530 M/C & S/S - EMPLOYER	55,859	58,713	56,070	43,933	59,985	61,665
3540 WORKERS COMPENSATION	1,079	0	0	0	0	0
3560 PERS - RETIREMENT	742,943	819,149	1,015,950	638,670	909,830	966,125
3580 DEFERRED COMPENSATION	8,060	8,272	8,345	6,052	8,340	8,340
3590 LIFE INSURANCE	8,390	8,439	10,080	6,850	10,810	11,105
3600 AUTO ALLOWANCE	26,400	26,871	26,400	18,366	26,400	26,400
3605 ANNUAL CREDIT MONITORING ALLOWANCE	0	0	0	4,200	4,340	4,340
3650 VACATION BUYBACK	34,897	31,213	26,000	26,672	25,000	25,000
3655 SICK LEAVE INCENTIVE PROGRAM	30,266	35,613	23,000	29,986	27,000	27,000
3660 ADMIN LEAVE BUYBACK	26,764	24,706	17,000	18,441	19,000	19,000
3665 COMP TIME BUYBACK	0	0	2,000	0	1,000	1,000
4010 ELECTRICITY	133,825	140,434	189,090	94,823	171,900	180,400
4011 ELECTRICITY - STREET LIGHTING	454,035	254,191	275,000	237,316	275,000	275,000
4012 ELECTRICITY - EVC STATIONS	0	1,995	0	5,783	3,000	3,000
4020 GAS	15,536	17,981	17,260	11,903	17,160	17,760
4030 WATER/SEWER	403,842	396,955	414,070	275,887	503,070	514,570
4040 PEST CONTROL SUPPLIES	20	0	550	0	550	550
4045 LANDSCAPING SUPPLIES	836	5,970	9,350	3,632	3,350	3,850
4055 JANITORIAL SUPPLIES	15,204	14,661	17,400	9,649	17,900	18,200
4060 TELEPHONE	37,134	44,031	32,830	37,168	44,700	45,700
4061 CELL PHONES/SATELLITE PHONES	22,802	18,808	20,180	13,962	26,340	26,340
4062 AIR CARDS	15,977	15,443	21,320	14,676	23,220	23,220
4065 INTERNET/CABLE	35,818	37,617	22,050	31,661	35,770	35,770
4066 ALARM MONITORING	9,510	8,730	8,980	5,337	10,740	10,740
4070 BUILDING MAINTENANCE	65,227	67,919	49,500	113,705	88,400	65,000
4075 PUBLIC FACILITIES IMPROVEMENTS	9,143	12,999	10,000	9,552	10,000	10,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

Grand Totals [Continued]

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4080 BUILDING SERVICES DEPT CHARGE	30,625	36,365	36,455	18,229	80,905	75,215
4104 OPER TRANSF OUT-GAS TAX	290,046	145,023	145,025	0	145,025	145,025
4112 OPER TRANSF OUT-LMD	35,000	51,032	0	0	0	0
4113 OPER TRANSF OUT-SLD	159,991	21,624	17,270	0	0	0
4115 OPER TRANSF OUT-TRAIL DISTRICT	0	0	15,910	0	0	0
4116 OPER TRANSF OUT-PARK DISTRICT	44,921	43,757	51,270	0	49,425	50,815
4123 OPER TRANSF OUT-GEN CAP FIN	1,278,480	146,526	0	0	0	0
4128 OPER TRANSF OUT-PARAMEDIC DEPT	1,177,283	1,493,841	1,707,265	0	1,767,450	1,868,825
4129 OPER TRANSF OUT-FIRE DEPARTMENT	0	441,327	0	0	767,790	830,380
4142 OPER TRANSF OUT-GENERAL SVCS	250,000	10,000	0	0	30,000	0
4189 OPER TRANSF OUT-RDA ORF DEBT SERVICE	3,446,143	3,656,319	3,677,195	1,680,721	3,674,730	3,678,700
4198 CITY ADMINISTRATION	66,576	61,289	58,885	34,723	57,920	58,405
4199 INSURANCE DEPARTMENT CHARGE	328,733	384,132	446,165	223,088	603,730	629,675
4200 OFFICE SUPPLIES	43,490	31,587	48,750	26,390	42,035	44,690
4202 CRV GRANT USE	25,388	16,182	15,000	13,781	16,000	16,000
4203 EQUIPMENT/FURNITURE	38,532	52,982	31,600	124,367	53,925	28,400
4204 PERSONAL PROTECTIVE EQUIPMENT	9,877	11,949	12,000	339	13,000	13,000
4205 PHOTOCOPIER	28,035	27,191	28,015	22,667	28,680	28,680
4206 MATERIALS	108,546	72,517	102,200	42,589	114,550	118,150
4207 PARAMEDIC SUPPLIES	12,172	10,437	13,000	7,277	14,000	14,000
4208 NETWORK SUPPLIES/MATERIALS	12,385	8,366	18,000	8,201	18,000	18,000
4209 RADIO ACCESS	11,642	12,216	11,000	8,374	11,000	11,000
4210 POSTAGE	13,688	11,967	16,050	9,640	15,900	15,900
4211 PARAMEDIC EQUIPMENT MAINTENANCE	0	4,657	5,500	3,702	5,500	5,500
4219 FIRE DEPARTMENT EQUIPMENT/SUPPLIES	1,863	0	3,000	0	3,000	3,000
4220 FUEL	172,043	175,052	186,650	100,797	188,050	191,550
4221 FUEL TANK MAINTENANCE/INSPECTION	5,021	1,125	4,290	1,746	4,290	4,290
4222 GENERATOR PERMITS/MAINT/INSP	4,487	4,891	5,925	11,233	10,705	10,705
4223 ICEMA PERMITS & INSP	3,200	3,200	3,200	3,200	3,200	3,200
4224 OVERHEAD DOOR/GATE MAINTENANCE	10,102	10,090	11,600	4,103	13,600	13,600
4235 PHYSICALS/TESTING	3,193	5,709	5,200	726	5,350	5,350
4236 LIVESCAN SERVICE FEE	814	956	2,095	166	1,445	1,445
4240 VEHICLE MAINTENANCE	207,540	198,703	187,600	133,948	204,700	205,200
4242 ANNUAL LADDER TESTING	1,332	1,843	2,000	1,637	2,000	2,000
4243 SCBA FLOW TESTING/HYDRO TESTING	1,594	3,122	4,300	704	4,300	4,300
4244 FIRE EXTING/FIRE SPRINKLER TESTING	586	576	2,000	550	2,000	2,000

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

Grand Totals [Continued]

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4245 EQUIPMENT MAINTENANCE	17,980	47,378	20,850	8,794	29,890	29,890
4248 EQUIPMENT RENTAL/LEASE	1,706	2,485	4,140	1,224	4,240	4,340
4249 UNIFORMS	5,273	4,986	6,150	3,119	5,700	6,725
4250 SPECIAL DEPARTMENT SUPPLIES	9,724	2,416	8,150	1,106	9,000	9,650
4251 ADA COMPLIANCE	0	2,351	2,000	0	2,000	2,000
4255 SOFTWARE SUPPORT	89,719	94,865	91,350	82,606	95,350	101,540
4260 DISASTER SUPPLIES	128	128	2,000	0	2,000	2,000
4300 ADVERTISING	33,758	37,862	33,575	25,100	32,475	35,475
4310 DUES & SUBSCRIPTIONS	40,157	43,261	47,015	39,660	48,505	49,950
4320 TRAVEL & CONFERENCE	9,342	4,613	20,260	1,159	20,500	20,500
4330 TRAINING	6,758	5,195	17,360	1,490	16,790	14,140
4332 MILEAGE REIMBURSEMENT	479	216	2,050	93	2,025	2,025
4335 ELECTIONS	3,233	317	35,000	454	1,000	35,000
4336 COMMUNITY EVENTS	16,021	11,282	19,350	146	22,400	22,400
4344 VOUCHER/REBATE PROGRAM	100	250	500	0	500	500
4345 NOTICE OF DETERMINATION	6,252	2,757	1,000	650	2,700	2,700
4346 LAFCO FEES	5,996	5,739	7,000	7,417	7,750	8,000
4347 GRAFFITI REWARD PROGRAM	0	0	250	0	250	250
4348 CDBG PROGRAMS	46,289	44,877	65,000	27,460	65,000	65,000
4349 GRANT PROGRAMS	626	50,918	22,500	219,177	22,500	22,500
4351 EMERGENCY INCIDENTS	2,208	1,323	500	480	500	500
4353 CDBG CV PROGRAMS	0	8,566	0	69,558	350,000	27,090
4355 CLAIMS PAYABLE INCREASE	1,622	0	5,000	0	5,000	5,000
4360 INSURANCE PREMIUMS	304,457	335,445	330,750	427,768	429,200	451,000
4370 INSURANCE CLAIMS	27,713	433	30,000	0	30,000	30,000
4380 INSURANCE ADJUSTING FEES	2,313	67	0	0	0	0
4390 INSURANCE LEGAL	82,959	51,844	60,000	38,324	60,000	60,000
4400 MISCELLANEOUS	176	1,841	700	1,685	1,950	2,085
4450 RELEASE/USE OF FEE	92,933	652,711	12,500	322,861	20,000	20,000
4504 CONTRACT SERVICES-JANITORIAL SERVICES	58,481	76,736	83,030	50,856	76,690	82,800
4505 CONTRACT SERVICES-SALES TAX	1,800	1,800	2,000	900	2,000	2,000
4506 CONTRACT SERVICES-SB CO RECORD	1,316	2,580	5,500	1,940	5,000	5,500
4507 CONTRACT SERVICES-CHAMBER COMM	16,456	0	0	0	0	0
4510 CONTRACT SERVICES-AUDITOR	42,070	41,795	44,800	32,795	46,625	53,300
4513 CONTRACT SERVICES-SB 90	1,700	2,000	1,900	0	2,400	2,400
4515 CONTRACT SERVICES-COLLECTIONS	200	450	3,300	700	500	3,300

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

Grand Totals [Continued]

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
4516 CONTRACT SERVICES-CITATIONS	2,653	2,661	2,000	295	2,750	3,000
4517 CONTRACT SERVICES-DMV	499	573	500	54	625	650
4520 CONTRACT SERVICES-ATTORNEY	224,505	171,781	205,210	72,134	195,215	175,225
4525 CONTRACT SERVICES-AFTERSCHOOL PROGR	37,440	27,157	48,940	0	45,000	45,000
4526 CONTRACT SERVICES-YMCA	364,056	455,010	490,000	293,193	492,500	497,500
4530 CONTRACT SERVICES-CROSS GUARD	41,547	34,715	49,000	0	56,000	59,000
4533 CONTRACT SERVICES-SOFTWARE SUBSCRIPT	2,810	2,835	3,300	450	19,990	20,690
4534 CONTRACT SERVICES-GIS	32,775	32,775	38,000	32,775	36,000	40,000
4535 CONTRACT SERVICES-PERSONNEL	0	0	500	0	0	0
4537 CONTRACT SERVICES-E A P	3,120	6,375	7,000	3,450	7,000	7,000
4538 CONTRACT SERVICES-CODE ENFORCE	0	0	0	31,996	0	0
4540 CONTRACT SERVICES-BLDG INSP	330,005	342,274	462,305	173,673	462,305	462,305
4542 CONTRACT SERVICES-SMIP	3,831	3,717	3,100	1,631	3,100	3,100
4543 CONTRACT SERVICES-BSAR FUND	1,813	1,733	2,000	917	2,000	2,000
4545 CONTRACT SERVICES-WEED ABATEMENT	33,205	33,234	43,410	0	42,210	50,765
4547 CONTRACT SERVICES-ARCH LANDSCP	16,638	5,759	40,000	3,554	25,000	25,000
4550 CONTRACT SERVICES-ENGINEERING	551,134	374,944	325,940	61,942	228,800	200,900
4551 CONTRACT SERVICES-ENG PROJECTS	404,453	425,423	280,000	43,526	280,000	300,000
4553 CONTRACT SERVICES-U S A	2,389	2,471	2,000	1,770	6,845	6,845
4554 CONTRACT SERVICES-CONSULTANT	88,215	59,933	204,145	252,503	122,800	93,210
4556 CONTRACT SERVICES-DEMOLITION	0	0	0	0	40,000	0
4557 CONTRACT SERVICES-BOARD/SECURE	4,555	3,250	7,500	970	7,500	1,000
4558 CONTRACT SERVICES-APPRAISAL	0	0	0	2,000	0	0
4560 CONTRACT SERVICES-SHERIFF	9,564,737	10,178,781	10,763,525	7,984,237	11,348,000	11,819,690
4561 CONTRACT SERVICES-SHERIFF RES	955	854	1,000	232	1,000	1,000
4563 CONTRACT SERVICES-WE TIP	3,296	3,296	3,500	0	3,500	3,500
4564 CONTRACT SERVICES-CAL ID	64,165	64,618	65,500	65,818	66,500	67,250
4565 CONTRACT SERVICES-ANIMAL CTRL	425,622	444,926	467,180	114,473	467,175	490,530
4566 CONTRACT SERVICES-CITIZEN PATR	588	0	1,000	300	1,000	1,000
4567 CONTRACT SERVICES-PARAMEDIC	1,402,464	1,617,365	1,896,440	357,959	1,940,535	2,037,560
4568 CONTRACT SERVICES-FIRE SERVICE	0	0	0	0	36,950	36,950
4569 CONTRACT SERVICES-FIRE DEPT	2,609,189	2,917,157	3,247,305	600,352	3,373,555	3,542,235
4570 CONTRACT SERVICES-STREET MAINT	47,818	33,886	81,000	11,254	57,000	67,000
4571 CONTRACT SERVICES-SHERIFF EXPL	0	0	1,000	0	1,000	1,000
4572 CONTRACT SERVICES-VOLUNTEER FIREFIGHT	0	0	3,000	0	3,000	3,000
4573 CONTRACT SERVICES-FIRE EXPLORE	0	0	500	0	500	500

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures

03/29/2021 3:14PM

CITY OF HIGHLAND

Grand Totals [Continued]

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
4574 CONTRACT SERVICES-MEDICAL DIRECTOR	0	0	5,000	0	10,000	10,000
4576 CONTRACT SERVICES-EMERG WORK	104,000	20,417	10,500	0	10,500	10,500
4578 CONTRACT SERVICES-STRIPING	19,516	27,487	25,000	0	25,000	25,000
4580 CONTRACT SERVICES-TRAFFIC SIG	219,507	183,621	150,000	158,286	185,000	185,000
4582 CONTRACT SERVICES-STUDIES	36,918	15,184	40,000	1,148	43,000	25,000
4585 CONTRACT SERVICES-LANDSCAPE MAINTENA	317,745	340,012	355,800	228,181	381,120	396,315
4587 CONTRACT SERVICES-ELEVATOR MAINTENAN	7,415	11,613	11,725	10,231	12,125	12,125
4588 CONTRACT SERVICES-HVAC MAINTENANCE	97,131	72,685	116,915	99,531	96,915	96,915
4589 CONTRACT SERVICES-PEST CONTROL	5,263	4,582	7,820	4,086	8,380	8,380
4591 CONTRACT SERVICES-SIDEWALK REPAIR	32,164	74,039	30,000	12,365	30,000	30,000
4592 CONTRACT SERVICES-TRAILS MAINTENANCE	9,998	3,250	24,600	28,250	120,000	20,000
4596 CONTRACT SERVICES-E H S	51,961	50,970	60,000	37,439	64,000	66,000
4611 CONTRACT SERVICES-LMI HOUSING	0	350	25,000	0	45,000	25,000
4618 CONTRACT SERVICES-PARK LIGHTING	13,950	0	0	0	0	0
4621 CONTRACT SERVICES-COST ALLOCATION STU	0	14,486	0	5,318	0	16,950
4622 CONTRACT SERVICES-NYL 125 PLAN	485	485	515	0	500	515
4623 CONTRACT SERVICES-WEBSITE	0	11,621	7,500	10,733	10,750	4,570
4625 CONTRACT SERVICES-CODIFICATION	3,690	4,315	5,500	703	5,000	5,500
4626 CONTRACT SERVICES-RECORDS MGMT	13,955	16,951	15,800	10,430	17,800	19,000
4627 CONTRACT SERVICES-NETWORK	858	12,034	5,000	126,251	5,000	5,000
4662 CONTRACT SERVICES-HOUSE ELEM	0	0	15,000	49,481	10,000	0
4664 CONTRACT SERVICES-STREET LIGHT MAINT.	28,944	87,448	85,570	70,799	97,000	100,000
4665 CONTRACT SERVICES-STORM DRAIN	84,152	77,933	158,000	43,289	70,000	168,000
4666 CONTRACT SERVICES-STRM DRN MNT	19,372	29,678	27,000	9,652	31,000	42,000
4680 CONTRACT SERVICES-TREE TRIM	57,149	65,334	69,500	56,093	92,300	97,500
5100 PRINCIPAL	1,772,238	1,953,593	2,071,265	856,264	2,010,430	2,091,435
5200 INTEREST	1,699,270	1,705,054	1,586,090	822,719	1,645,665	1,568,075
6030 BUILDING	0	68,630	0	0	290,500	27,000
6040 EQUIPMENT	294,466	504,017	250,000	12,212	589,300	155,850
6060 VEHICLES	310,335	36,846	500,000	0	500,000	650,000
6530 STREET/SIDEWALK CONSTRUCTION	907,339	3,173,252	1,007,000	589,744	0	0
6533 STREET WIDENING PROJECTS	0	52,475	1,024,000	14,311	0	0
6545 SIDEWALK REPAIRS	50,511	451,868	0	29,009	0	0
6550 TRAFFIC IMPROVEMENTS	11,657,414	6,032,223	7,373,000	503,703	914,990	1,134,825
6600 STORM DRAIN PROJECTS	49,675	85,345	9,729,000	11,653	0	0
6700 ELECTRIC VEHICLE CHARGING STATIONS	180,915	86,453	0	0	0	0

Expenditure by Object Budget Flexsheet: Finance Sub Expenditures
CITY OF HIGHLAND

Grand Totals *[Continued]*

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
6803 FACILITIES CONSTRUCTION	0	0	0	0	0	49,000
6813 BRIDGE CONSTRUCTION	369,535	1,250,239	8,311,000	3,159,179	202,000	0
6816 TRAILS CONSTRUCTION	101,301	174,755	0	51,900	0	0
Grand Totals	49,039,737	48,280,047	65,846,725	25,345,784	42,753,480	43,019,995

2021-2023

Budget Operating

Revenues

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

001 GENERAL

Title/Object	2019	2020	2021	2021	2022	2023
	Actuals	Actuals	Adopted Budget	Actuals	Finance Subcomm	Finance Subcomm
7010 SECURED PROPERTY TAX	3,598,009	3,736,746	4,595,045	2,237,498	4,594,625	4,824,355
7020 UNSECURED PROPERTY TAX	1,326	135,523	0	140,546	0	0
7030 SUPP SECURED PROPERTY TAX	109,090	88,431	0	44,652	0	0
7040 SUPP UNSECURED PROPERTY TAX	8,029	6,414	0	5,437	0	0
7050 UTILITY UNITARY TAX	66,450	68,492	0	65,768	0	0
7060 HOMEOWNERS EXEMPTION	61,597	60,484	0	28,588	0	0
7070 INTEREST, PENALTY, DELINQ. TAX	155,431	22,975	0	15,224	0	0
7075 RESIDUAL BALANCE	760,553	832,320	695,680	411,791	884,855	926,845
7090 PROPERTY TAX-VLF	4,986,328	5,285,303	5,519,325	2,750,218	5,678,750	5,962,690
7100 SALES & USE TAX	2,918,109	3,029,242	3,156,000	2,006,073	3,519,000	3,694,950
7110 EXTRACTION TAX	313,795	358,162	300,000	167,428	345,000	360,000
7300 TRANSIENT OCCUPANCY TAX	41,893	39,958	43,000	24,565	48,000	48,000
7400 FRANCHISE FEES - GAS	81,304	93,419	85,000	0	100,000	105,000
7401 FRANCHISE FEES - ELECTRIC	314,321	305,515	315,000	0	320,000	320,000
7402 FRANCHISE FEES - CABLE	420,310	426,180	385,000	231,439	470,000	480,000
7403 FRANCHISE FEES - REFUSE	682,357	700,381	610,000	402,224	840,000	882,000
7404 FRANCHISE FEES - KIOSK SIGNS	3,415	2,170	5,000	0	0	0
7413 FRANCHISE FEES - REFUSE HHW	85,295	87,548	76,250	50,278	105,000	110,000
7450 BUSINESS LICENSE FEE	177,465	175,305	165,000	130,561	170,000	175,000
7451 MASSAGE PARLOR LICENSE FEE	930	930	0	620	0	0
7452 BUSINESS LICENSE-RESIDENTIAL RENTALS	5,096	2,352	0	2,170	0	0
7460 PROPERTY TRANSFER TAX	147,260	145,362	150,000	143,933	170,000	175,000
7510 ANIMAL LICENSE FEE	52,973	44,907	55,000	42,885	55,000	55,000
7600 BUILDING PERMITS-MISC FEES	315,084	304,250	367,405	248,928	372,725	375,530
7610 BUILDING PERMITS-PLAN CHK FEE	134,644	126,801	133,000	135,576	128,000	128,000
7620 S.M.I.P.	2,912	3,717	2,000	2,129	2,000	2,000
7630 BSAR FUND	1,380	1,440	1,000	1,572	1,000	1,000
7700 YARD SALE PERMITS	6,920	4,300	8,000	2,330	8,000	8,000
8150 PARKING CITATIONS	25,114	23,885	20,000	7,695	20,000	20,000
8160 ADMINISTRATIVE HEARING FEE	25	0	0	0	0	0
8200 GENERAL FINES	17,451	18,179	10,000	7,237	0	0
8201 CODE ENFORCEMENT FINES	1,771	36,169	10,000	1,947	10,000	10,000
8202 ADMIN CITATION PROGRAM	6,065	3,710	20,000	8,375	20,000	20,000
8252 BOOKING FEE REIMBURSEMENT	550	565	0	832	0	0
8600 INTEREST	161,086	104,593	120,000	17,042	60,000	85,000
8605 REFUSE PENALTIES & INTEREST	7,032	10,647	2,500	6,614	1,000	1,000
8710 LAND RENTAL	107,190	119,890	121,000	81,792	131,070	133,750
8900 MISCELLANEOUS	10,541	1,747	5,000	1,527	5,000	5,000
8910 VOLUNTEER DONATIONS	8,500	10,360	8,500	0	15,000	15,000
9010 MOTOR VEHICLE IN-LIEU TAX	26,286	44,146	25,000	40,576	25,000	25,000
9210 STATE - OTHER	27,451	31,393	14,500	3,078	14,500	14,500

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

001 GENERAL

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
9325 ARTICLE 19 WDA	51,425	57,312	40,000	33,751	64,000	64,000
9331 SAN MANUEL TOT IN-LIEU	225,000	225,000	225,000	225,000	225,000	225,000
9335 SB 90	24,854	24,795	30,000	19	30,000	30,000
9510 PLANNING FEES-ZONING/GPA	0	0	0	2	0	0
9511 PLANNING FEES-TENT PARCEL MAP	5,300	5,300	0	23,200	0	0
9513 PLANNING FEES-DESIGN REVIEW	46,385	49,650	0	41,750	0	0
9514 PLANNING FEES-COND USE PERMIT	25,911	33,900	0	36,007	0	0
9516 PLANNING FEES-LOT LINE ADJUST	5,505	1,835	0	5,505	0	0
9517 PLANNING FEES-OTHER	142,771	87,857	297,500	59,400	178,505	186,435
9518 PLANNING FEES-APPEALS/HEARINGS	0	0	0	305	0	0
9519 PLANNING FEES-TEMP OCC PERMIT	45	450	0	0	0	0
9520 ENGINEERING FEES-PLAN CHECK	185,410	122,042	0	127,810	0	0
9521 ENGINEERING FEES-INSPECTIONS	150,007	146,320	295,000	135,372	313,045	337,960
9523 ENGINEERING FEES-OTHER	2,830	1,404	0	1,904	0	0
9524 NPDES-INSPECTION FEES	2,325	1,550	1,000	2,015	1,000	1,000
9525 PARK FEES	0	1,770	1,500	0	1,500	1,500
9526 POLICE DEPARTMENT FEES	186,629	190,233	195,000	0	198,900	202,880
9528 CITATION SIGN OFF FEES	207	299	0	138	0	0
9529 REPOSSESSION RELEASE FEES	1,005	900	0	480	0	0
9531 WITNESS FEES	550	0	0	0	0	0
9532 SELF HAULER FEE	1,155	770	1,000	490	1,000	1,000
9534 DELINQUENT REFUSE ADMIN	69,325	6,758	10,000	0	2,000	1,000
9536 LIVESCAN SERVICE FEES	646	510	1,250	102	600	600
9538 FORECLOSURE REGISTRATION FEES	1,710	750	2,000	530	2,000	2,000
9540 RECORDATION OF DOCUMENT FEES	10,897	217	5,000	32	5,000	5,000
9541 BURRTEC-CODE ENFORCEMENT FEES	54,290	65,182	104,500	39,071	107,500	110,350
9545 FALSE ALARMS	240	0	0	0	0	0
9550 CANDIDATES STATEMENT DEPOSIT	444	0	0	10	0	0
9630 SALE OF MISCELLANEOUS COPIES	51	157	1,500	80	1,500	1,500
9631 POLICE STATION REPORTS	659	2,804	500	467	500	500
9632 VEHICLE STORAGE FEE	35,260	19,135	40,000	25,375	40,000	40,000
9633 NOTARY FEES	120	90	0	60	0	0
9635 RETURNED CHECK CHARGE	120	160	0	120	0	0
Total GENERAL	17,082,414	17,541,061	18,273,955	10,228,143	19,285,575	20,173,345

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

002	TRAFFIC SAFETY						
<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
8100	VEHICLE CODE FINES - CVC	22,862	17,096	49,000	4,374	46,000	49,000
8200	GENERAL FINES	0	0	0	0	15,000	15,000
	Total TRAFFIC SAFETY	22,862	17,096	49,000	4,374	61,000	64,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

004 GAS TAX

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	45,751	11,521	2,000	2,213	10,000	10,000
8900 MISCELLANEOUS	54,492	4,143	5,000	11,856	20,000	15,000
9100 GAS TAX - 2106	194,407	176,091	192,215	119,560	196,885	206,730
9110 GAS TAX - 2107	377,853	359,271	400,045	253,396	408,595	429,025
9120 GAS TAX - 2107.5	7,500	7,500	7,500	7,500	7,500	7,500
9140 GAS TAX - 2105	300,453	284,528	304,650	189,774	321,070	337,125
9145 GAS TAX - 2103	182,942	384,610	567,040	260,204	492,735	517,370
9320 ROAD MAINT REHAB ACCOUNT	1,004,218	966,068	906,385	588,176	1,090,165	1,144,675
9329 TCRF-PROP 42-SB 1	61,754	62,707	61,755	0	0	0
9923 OPER TRANSF IN-GEN CAPITAL FIN	290,046	145,023	145,025	0	145,025	145,025
Total GAS TAX	2,519,416	2,401,462	2,591,615	1,432,679	2,691,975	2,812,450

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

005 ARTICLE 3

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
7205 TRANSPORTATION TAX - ARTICLE 3	167,902	429,095	283,000	85,988	0	0
Total ARTICLE 3	167,902	429,095	283,000	85,988	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

006 COMMUNITY DEV BLOCK GRANT							
<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
9300 COMMUNITY DEVELOP. BLOCK GRANT		480,398	289,999	575,360	49,851	803,700	485,795
Total COMMUNITY DEV BLOCK GRANT		480,398	289,999	575,360	49,851	803,700	485,795

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

007 DEVELOPMENT IMPACT FEES

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	199,414	170,611	0	26,154	55,000	60,000
8900 MISCELLANEOUS	0	0	125,000	0	0	0
9700 DEV IMPACT FEE-POLICE	5,122	884	0	2,260	0	0
9701 DEV IMPACT FEE-FIRE FACILITIES	16,633	3,152	0	8,026	0	0
9702 DEV IMPACT FEE-GENERAL FAC	21,752	7,382	0	10,018	0	0
9703 DEV IMPACT FEE-PARK/REC FAC	71,476	6,550	0	37,412	0	0
9710 DEV IMPACT FEE-UNALLOCATED	0	0	150,000	0	225,000	225,000
9711 DEV IMPACT FEE-LIBRARY	16,771	1,614	0	9,217	0	0
9712 DEV IMPACT FEE-LOCAL CIRCULATION	92,526	63,973	0	37,098	0	0
9713 DEV IMPACT FEE-REGIONAL FLOOD	17,936	6,570	0	8,648	0	0
9714 DEV IMPACT FEE-PUBLIC USE	23,007	2,011	0	11,488	0	0
9715 DEV IMPACT FEE-REGIONAL CIRC DEL ROS	9,649	5,877	0	3,856	0	0
9716 DEV IMPACT FEE-REGIONAL CIRC BASE LIN	22,032	13,418	0	8,806	0	0
9717 DEV IMPACT FEE-REGIONAL CIRC 5TH ST.	21,657	13,190	0	8,656	0	0
9718 REGIONAL CIRCULATION-ARTERIALS	214,690	130,755	0	85,805	0	0
Total DEVELOPMENT IMPACT FEES	732,665	425,987	275,000	257,444	280,000	285,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

008 DEVELOPER IN-LIEU FEES

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	83,571	77,758	80,000	15,987	35,000	40,000
9543 MICROFILM FEE	6,734	6,187	10,000	7,444	10,000	10,000
9647 DEVELOPER FEE-STREET/TREES	21,014	134,602	0	22,611	0	0
9648 DEVELOPER FEE-SIGNALS	228,517	0	0	0	0	0
9651 DEVELOPER FEE-MEDIAN	0	428,600	0	0	0	0
9653 DEVELOPER FEE-UNDERGROUND UTIL	0	47,040	0	0	0	0
9720 INCLUSIONARY HOUSING	0	3,750	0	15,000	0	0
Total DEVELOPER IN-LIEU FEES	339,836	697,937	90,000	61,042	45,000	50,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

010 CAPITAL IMPROVEMENTS

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	261,968	187,767	160,000	19,786	45,000	50,000
8900 MISCELLANEOUS	4,890	0	0	0	0	0
Total CAPITAL IMPROVEMENTS	266,858	187,767	160,000	19,786	45,000	50,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

011 OFFICE OF TRAFFIC SAFETY							
<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
Total	OFFICE OF TRAFFIC SAFETY	0	0	0	0	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

012 LANDSCAPE MAINTENANCE DISTRICT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
7010 SECURED PROPERTY TAX	368,423	399,666	365,000	221,037	410,000	415,000
8600 INTEREST	610	0	0	0	0	0
8900 MISCELLANEOUS	4,570	15,000	0	0	0	0
9901 OPER TRANSF IN-GENERAL FUND	35,000	51,032	0	0	0	0
Total LANDSCAPE MAINTENANCE DISTRICT	408,603	465,698	365,000	221,037	410,000	415,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

013 STREET LIGHT DISTRICT

<u>Title/Object</u>	<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
7010 SECURED PROPERTY TAX	328,448	326,615	345,000	180,546	346,000	350,000
8900 MISCELLANEOUS	0	0	13,800	25,299	25,000	25,000
9923 OPER TRANSF IN-GEN CAPITAL FIN	159,991	21,624	17,270	0	0	0
Total STREET LIGHT DISTRICT	488,439	348,239	376,070	205,845	371,000	375,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

014 COMMUNITY FACILITIES DISTRICTS							
<u>Title/Object</u>		<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
8900 MISCELLANEOUS		9,725	9,559	10,100	0	10,100	10,350
Total COMMUNITY FACILITIES DISTRICTS		9,725	9,559	10,100	0	10,100	10,350

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

015 COMMUNITY TRAILS DISTRICT

<u>Title/Object</u>	<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
7010 SECURED PROPERTY TAX	11,694	12,106	10,700	6,695	12,500	12,750
9923 OPER TRANSF IN-GEN CAPITAL FIN	0	0	15,910	0	0	0
Total COMMUNITY TRAILS DISTRICT	11,694	12,106	26,610	6,695	12,500	12,750

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

016 PARK MAINTENANCE DISTRICT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
7010 SECURED PROPERTY TAX	81,696	85,319	77,000	47,186	88,500	89,500
8600 INTEREST	2,779	2,133	1,500	384	800	900
9901 OPER TRANSF IN-GENERAL FUND	44,921	43,757	51,270	0	49,425	50,815
Total PARK MAINTENANCE DISTRICT	129,396	131,209	129,770	47,570	138,725	141,215

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

017 MEASURE I

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	150,022	101,150	150,000	8,565	18,000	19,000
9131 MEASURE I 2010-2040	1,034,748	1,030,025	1,032,000	588,662	1,112,625	1,168,255
9135 SBCTA	0	0	260,000	0	0	0
Total MEASURE I	1,184,770	1,131,175	1,442,000	597,227	1,130,625	1,187,255

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

018 FEDERAL EMERGENCY MGMT AGENCY							
<u>Title/Object</u>		<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
Total	FEDERAL EMERGENCY MGMT AGENCY\	0	0	0	0	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

020 AQMD

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	8,247	6,905	4,000	1,114	2,500	2,600
9135 SBCTA	32,000	2,000	0	0	0	0
9317 AQMD AB2766	71,028	70,602	70,000	35,347	72,000	72,000
Total AQMD	111,275	79,507	74,000	36,461	74,500	74,600

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

021 COPS						
<u>Title/Object</u>		<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>
						<u>2023 Finance Subcomm</u>
9350 COPS GRANT		149,154	156,422	140,000	156,894	160,000
Total COPS		149,154	156,422	140,000	156,894	165,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

023 GENERAL CAPITAL FINANCING

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	173,901	183,452	165,000	49,487	158,645	146,870
8900 MISCELLANEOUS	239,176	31,410	5,000	0	5,000	5,000
9539 PAVEMENT IMPACT FEES	136,471	171,897	100,000	63,973	100,000	100,000
9901 OPER TRANSF IN-GENERAL FUND	1,278,480	146,526	0	0	0	0
Total GENERAL CAPITAL FINANCING	1,828,028	533,285	270,000	113,460	263,645	251,870

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

024 STREET/STORM DRAIN MAINT DIST							
<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
7010 SECURED PROPERTY TAX		40,140	40,078	37,000	21,395	40,300	40,400
8600 INTEREST		10,390	9,145	9,600	1,647	3,300	3,400
Total STREET/STORM DRAIN MAINT DIST		50,530	49,223	46,600	23,042	43,600	43,800

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

026 JUSTICE ASSISTANCE GRANT							
<u>Title/Object</u>		<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
9360	JUSTICE ASSISTANCE GRANT	0	0	20,000	0	20,000	20,000
	Total JUSTICE ASSISTANCE GRANT	0	0	20,000	0	20,000	20,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

027 GRANTS FUND

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	120,551	106,102	0	19,107	0	0
8900 MISCELLANEOUS	2,000	0	0	0	0	0
9135 SBCTA	0	18,000	17,000	0	0	0
9210 STATE - OTHER	1,070,235	921,046	1,998,000	15,200	0	0
9215 STATE - SLPP	1,393,000	0	0	0	0	0
9314 IVDA	41,406	99,606	100,000	0	0	0
9318 CITY OF SAN BERNARDINO	0	655,269	1,044,000	206,036	0	0
9319 EVWD PROJECT REIMBURSEMENT	0	48,770	0	0	0	0
9322 SAN BERNARDINO COUNTY	0	4,723	0	1,288	0	0
9324 CITY OF REDLANDS	38,916	83,074	62,000	9,071	0	0
9328 SAN MANUEL COMMUNITY CREDIT FUNDS	4,678,000	82,274	4,175,000	17,332	0	0
Total GRANTS FUND	7,344,108	2,018,864	7,396,000	268,034	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

028 PARAMEDIC DEPARTMENT

<u>Title/Object</u>	<u>2019 Actuals</u>	<u>2020 Actuals</u>	<u>2021 Adopted Budget</u>	<u>2021 Actuals</u>	<u>2022 Finance Subcomm</u>	<u>2023 Finance Subcomm</u>
7085 PROPERTY TAX-PARAMEDIC TAX	360,565	359,231	360,000	201,346	360,000	360,000
8900 MISCELLANEOUS	15,515	0	0	343	0	0
9929 OPER TRANSF IN-FIRE DEPARTMENT	1,177,283	1,493,841	1,707,265	0	1,767,450	1,868,825
Total PARAMEDIC DEPARTMENT	1,553,363	1,853,072	2,067,265	201,689	2,127,450	2,228,825

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

029 FIRE DEPARTMENT

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
7010 SECURED PROPERTY TAX	2,570,150	2,665,469	3,287,525	1,598,432	3,282,330	3,446,445
7020 UNSECURED PROPERTY TAX	947	96,815	0	100,404	0	0
7030 SUPP SECURED PROPERTY TAX	77,932	63,174	0	31,899	0	0
7040 SUPP UNSECURED PROPERTY TAX	5,736	4,582	0	3,884	0	0
7050 UTILITY UNITARY TAX	47,471	48,929	0	46,984	0	0
7070 INTEREST, PENALTY, DELINQ. TAX	111,037	16,413	0	10,876	0	0
7075 RESIDUAL BALANCE	543,327	594,596	503,845	294,176	631,890	661,880
7600 BUILDING PERMITS-MISC FEES	17,333	14,540	20,000	16,250	20,000	20,000
7610 BUILDING PERMITS-PLAN CHK FEE	6,475	9,546	17,500	8,954	17,500	17,500
8600 INTEREST	162,041	122,187	156,000	19,822	45,000	55,000
8900 MISCELLANEOUS	0	0	0	343	0	0
9225 FEDERAL GRANT	137,782	0	0	0	0	0
9410 RDA PASS THRU - FIRE DEPT	138,794	149,860	155,000	92,382	165,000	175,000
9527 FIRE DEPARTMENT FEES	490,502	500,208	507,000	0	517,140	527,485
9901 OPER TRANSF IN-GENERAL FUND	0	441,327	0	0	767,790	830,380
Total FIRE DEPARTMENT	4,309,527	4,727,646	4,646,870	2,224,406	5,446,650	5,733,690

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

030 MAJOR GRANTS FUND							
<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
9225 FEDERAL GRANT		762,347	1,399,003	7,480,000	1,427,327	0	0
Total MAJOR GRANTS FUND		762,347	1,399,003	7,480,000	1,427,327	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

041 INSURANCE

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	83,521	75,030	80,000	13,512	25,000	26,000
8900 MISCELLANEOUS	89,724	23,412	18,000	167,422	25,500	25,500
8915 CLAIMS PAYABLE DECREASE	0	1,893	0	0	0	0
9599 INSURANCE DEPARTMENT CHG REV	328,726	384,132	446,165	223,083	603,730	629,675
Total INSURANCE	501,971	484,467	544,165	404,017	654,230	681,175

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

042 GENERAL SERVICES

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	21,817	19,784	15,000	3,192	6,800	7,000
9542 EVC STATIONS FEES	0	601	0	955	0	0
9598 BUILDING SVCS DEPT CHARGE REV	30,625	36,365	36,455	18,228	80,905	75,215
9901 OPER TRANSF IN-GENERAL FUND	250,000	10,000	0	0	30,000	0
Total GENERAL SERVICES	302,442	66,750	51,455	22,375	117,705	82,215

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

070 HOUSING AUTHORITY

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	101,771	101,346	80,000	27,322	56,910	54,720
8650 PERCENTAGE RENTS	120,000	120,000	120,000	90,000	120,000	120,000
8900 MISCELLANEOUS	4,599	4,599	4,500	0	4,500	4,500
Total HOUSING AUTHORITY	226,370	225,945	204,500	117,322	181,410	179,220

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

082 RPTTF

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
7010 SECURED PROPERTY TAX	3,686,407	3,681,031	3,677,195	1,995,862	3,674,730	3,678,700
Total RPTTF	3,686,407	3,681,031	3,677,195	1,995,862	3,674,730	3,678,700

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

087 RDA ORF BOND PROCEEDS

<u>Title/Object</u>		<u>2019</u> <u>Actuals</u>	<u>2020</u> <u>Actuals</u>	<u>2021</u> <u>Adopted Budget</u>	<u>2021</u> <u>Actuals</u>	<u>2022</u> <u>Finance Subcomm</u>	<u>2023</u> <u>Finance Subcomm</u>
Total	RDA ORF BOND PROCEEDS	0	0	0	0	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

088 RDA ORF LMIH							
<i>Title/Object</i>		<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
Total	RDA ORF LMIH	0	0	0	0	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

089 RDA ORF DEBT SERVICE

<i>Title/Object</i>	<i>2019 Actuals</i>	<i>2020 Actuals</i>	<i>2021 Adopted Budget</i>	<i>2021 Actuals</i>	<i>2022 Finance Subcomm</i>	<i>2023 Finance Subcomm</i>
8600 INTEREST	24,595	16,147	0	64	0	0
9982 OPER TRANSF IN-SARDA RPTTF	3,446,143	3,656,319	3,677,195	1,680,721	3,674,730	3,678,700
Total RDA ORF DEBT SERVICE	3,470,738	3,672,466	3,677,195	1,680,785	3,674,730	3,678,700

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

Grand Totals

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
7010 SECURED PROPERTY TAX	10,684,967	10,947,030	12,394,465	6,308,651	12,448,985	12,857,150
7020 UNSECURED PROPERTY TAX	2,273	232,338	0	240,950	0	0
7030 SUPP SECURED PROPERTY TAX	187,022	151,605	0	76,551	0	0
7040 SUPP UNSECURED PROPERTY TAX	13,765	10,996	0	9,321	0	0
7050 UTILITY UNITARY TAX	113,921	117,421	0	112,752	0	0
7060 HOMEOWNERS EXEMPTION	61,597	60,484	0	28,588	0	0
7070 INTEREST, PENALTY, DELINQ. TAX	266,468	39,388	0	26,100	0	0
7075 RESIDUAL BALANCE	1,303,880	1,426,916	1,199,525	705,967	1,516,745	1,588,725
7085 PROPERTY TAX-PARAMEDIC TAX	360,565	359,231	360,000	201,346	360,000	360,000
7090 PROPERTY TAX-VLF	4,986,328	5,285,303	5,519,325	2,750,218	5,678,750	5,962,690
7100 SALES & USE TAX	2,918,109	3,029,242	3,156,000	2,006,073	3,519,000	3,694,950
7110 EXTRACTION TAX	313,795	358,162	300,000	167,428	345,000	360,000
7205 TRANSPORTATION TAX - ARTICLE 3	167,902	429,095	283,000	85,988	0	0
7300 TRANSIENT OCCUPANCY TAX	41,893	39,958	43,000	24,565	48,000	48,000
7400 FRANCHISE FEES - GAS	81,304	93,419	85,000	0	100,000	105,000
7401 FRANCHISE FEES - ELECTRIC	314,321	305,515	315,000	0	320,000	320,000
7402 FRANCHISE FEES - CABLE	420,310	426,180	385,000	231,439	470,000	480,000
7403 FRANCHISE FEES - REFUSE	682,357	700,381	610,000	402,224	840,000	882,000
7404 FRANCHISE FEES - KIOSK SIGNS	3,415	2,170	5,000	0	0	0
7413 FRANCHISE FEES - REFUSE HHW	85,295	87,548	76,250	50,278	105,000	110,000
7450 BUSINESS LICENSE FEE	177,465	175,305	165,000	130,561	170,000	175,000
7451 MASSAGE PARLOR LICENSE FEE	930	930	0	620	0	0
7452 BUSINESS LICENSE-RESIDENTIAL RENTALS	5,096	2,352	0	2,170	0	0
7460 PROPERTY TRANSFER TAX	147,260	145,362	150,000	143,933	170,000	175,000
7510 ANIMAL LICENSE FEE	52,973	44,907	55,000	42,885	55,000	55,000
7600 BUILDING PERMITS-MISC FEES	332,417	318,790	387,405	265,178	392,725	395,530
7610 BUILDING PERMITS-PLAN CHK FEE	141,119	136,347	150,500	144,530	145,500	145,500
7620 S.M.I.P.	2,912	3,717	2,000	2,129	2,000	2,000
7630 BSAR FUND	1,380	1,440	1,000	1,572	1,000	1,000
7700 YARD SALE PERMITS	6,920	4,300	8,000	2,330	8,000	8,000
8100 VEHICLE CODE FINES - CVC	22,862	17,096	49,000	4,374	46,000	49,000
8150 PARKING CITATIONS	25,114	23,885	20,000	7,695	20,000	20,000
8160 ADMINISTRATIVE HEARING FEE	25	0	0	0	0	0
8200 GENERAL FINES	17,451	18,179	10,000	7,237	15,000	15,000
8201 CODE ENFORCEMENT FINES	1,771	36,169	10,000	1,947	10,000	10,000

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

Grand Totals [Continued]

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
8202 ADMIN CITATION PROGRAM	6,065	3,710	20,000	8,375	20,000	20,000
8252 BOOKING FEE REIMBURSEMENT	550	565	0	832	0	0
8600 INTEREST	1,612,035	1,295,631	1,023,100	225,398	521,955	560,490
8605 REFUSE PENALTIES & INTEREST	7,032	10,647	2,500	6,614	1,000	1,000
8650 PERCENTAGE RENTS	120,000	120,000	120,000	90,000	120,000	120,000
8710 LAND RENTAL	107,190	119,890	121,000	81,792	131,070	133,750
8900 MISCELLANEOUS	435,232	89,870	186,400	206,790	95,100	90,350
8910 VOLUNTEER DONATIONS	8,500	10,360	8,500	0	15,000	15,000
8915 CLAIMS PAYABLE DECREASE	0	1,893	0	0	0	0
9010 MOTOR VEHICLE IN-LIEU TAX	26,286	44,146	25,000	40,576	25,000	25,000
9100 GAS TAX - 2106	194,407	176,091	192,215	119,560	196,885	206,730
9110 GAS TAX - 2107	377,853	359,271	400,045	253,396	408,595	429,025
9120 GAS TAX - 2107.5	7,500	7,500	7,500	7,500	7,500	7,500
9131 MEASURE I 2010-2040	1,034,748	1,030,025	1,032,000	588,662	1,112,625	1,168,255
9135 SBCTA	32,000	20,000	277,000	0	0	0
9140 GAS TAX - 2105	300,453	284,528	304,650	189,774	321,070	337,125
9145 GAS TAX - 2103	182,942	384,610	567,040	260,204	492,735	517,370
9210 STATE - OTHER	1,097,686	952,439	2,012,500	18,278	14,500	14,500
9215 STATE - SLPP	1,393,000	0	0	0	0	0
9225 FEDERAL GRANT	900,129	1,399,003	7,480,000	1,427,327	0	0
9300 COMMUNITY DEVELOP. BLOCK GRANT	480,398	289,999	575,360	49,851	803,700	485,795
9314 IVDA	41,406	99,606	100,000	0	0	0
9317 AQMD AB2766	71,028	70,602	70,000	35,347	72,000	72,000
9318 CITY OF SAN BERNARDINO	0	655,269	1,044,000	206,036	0	0
9319 EVWD PROJECT REIMBURSEMENT	0	48,770	0	0	0	0
9320 ROAD MAINT REHAB ACCOUNT	1,004,218	966,068	906,385	588,176	1,090,165	1,144,675
9322 SAN BERNARDINO COUNTY	0	4,723	0	1,288	0	0
9324 CITY OF REDLANDS	38,916	83,074	62,000	9,071	0	0
9325 ARTICLE 19 WDA	51,425	57,312	40,000	33,751	64,000	64,000
9328 SAN MANUEL COMMUNITY CREDIT FUNDS	4,678,000	82,274	4,175,000	17,332	0	0
9329 TCRF-PROP 42-SB 1	61,754	62,707	61,755	0	0	0
9331 SAN MANUEL TOT IN-LIEU	225,000	225,000	225,000	225,000	225,000	225,000
9335 SB 90	24,854	24,795	30,000	19	30,000	30,000
9350 COPS GRANT	149,154	156,422	140,000	156,894	160,000	165,000
9360 JUSTICE ASSISTANCE GRANT	0	0	20,000	0	20,000	20,000
9410 RDA PASS THRU - FIRE DEPT	138,794	149,860	155,000	92,382	165,000	175,000
9510 PLANNING FEES-ZONING/GPA	0	0	0	2	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

Grand Totals [Continued]

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
9511 PLANNING FEES-TENT PARCEL MAP	5,300	5,300	0	23,200	0	0
9513 PLANNING FEES-DESIGN REVIEW	46,385	49,650	0	41,750	0	0
9514 PLANNING FEES-COND USE PERMIT	25,911	33,900	0	36,007	0	0
9516 PLANNING FEES-LOT LINE ADJUST	5,505	1,835	0	5,505	0	0
9517 PLANNING FEES-OTHER	142,771	87,857	297,500	59,400	178,505	186,435
9518 PLANNING FEES-APPEALS/HEARINGS	0	0	0	305	0	0
9519 PLANNING FEES-TEMP OCC PERMIT	45	450	0	0	0	0
9520 ENGINEERING FEES-PLAN CHECK	185,410	122,042	0	127,810	0	0
9521 ENGINEERING FEES-INSPECTIONS	150,007	146,320	295,000	135,372	313,045	337,960
9523 ENGINEERING FEES-OTHER	2,830	1,404	0	1,904	0	0
9524 NPDES-INSPECTION FEES	2,325	1,550	1,000	2,015	1,000	1,000
9525 PARK FEES	0	1,770	1,500	0	1,500	1,500
9526 POLICE DEPARTMENT FEES	186,629	190,233	195,000	0	198,900	202,880
9527 FIRE DEPARTMENT FEES	490,502	500,208	507,000	0	517,140	527,485
9528 CITATION SIGN OFF FEES	207	299	0	138	0	0
9529 REPOSSESSION RELEASE FEES	1,005	900	0	480	0	0
9531 WITNESS FEES	550	0	0	0	0	0
9532 SELF HAULER FEE	1,155	770	1,000	490	1,000	1,000
9534 DELINQUENT REFUSE ADMIN	69,325	6,758	10,000	0	2,000	1,000
9536 LIVESCAN SERVICE FEES	646	510	1,250	102	600	600
9538 FORECLOSURE REGISTRATION FEES	1,710	750	2,000	530	2,000	2,000
9539 PAVEMENT IMPACT FEES	136,471	171,897	100,000	63,973	100,000	100,000
9540 RECORDATION OF DOCUMENT FEES	10,897	217	5,000	32	5,000	5,000
9541 BURRTEC-CODE ENFORCEMENT FEES	54,290	65,182	104,500	39,071	107,500	110,350
9542 EVC STATIONS FEES	0	601	0	955	0	0
9543 MICROFILM FEE	6,734	6,187	10,000	7,444	10,000	10,000
9545 FALSE ALARMS	240	0	0	0	0	0
9550 CANDIDATES STATEMENT DEPOSIT	444	0	0	10	0	0
9598 BUILDING SVCS DEPT CHARGE REV	30,625	36,365	36,455	18,228	80,905	75,215
9599 INSURANCE DEPARTMENT CHG REV	328,726	384,132	446,165	223,083	603,730	629,675
9630 SALE OF MISCELLANEOUS COPIES	51	157	1,500	80	1,500	1,500
9631 POLICE STATION REPORTS	659	2,804	500	467	500	500
9632 VEHICLE STORAGE FEE	35,260	19,135	40,000	25,375	40,000	40,000
9633 NOTARY FEES	120	90	0	60	0	0
9635 RETURNED CHECK CHARGE	120	160	0	120	0	0
9647 DEVELOPER FEE-STREET/TREES	21,014	134,602	0	22,611	0	0
9648 DEVELOPER FEE-SIGNALS	228,517	0	0	0	0	0

Revenue by Object Budget Flexsheet: Finance Sub Revenues
CITY OF HIGHLAND

Grand Totals [Continued]

Title/Object	2019 Actuals	2020 Actuals	2021 Adopted Budget	2021 Actuals	2022 Finance Subcomm	2023 Finance Subcomm
9651 DEVELOPER FEE-MEDIAN	0	428,600	0	0	0	0
9653 DEVELOPER FEE-UNDERGROUND UTIL	0	47,040	0	0	0	0
9700 DEV IMPACT FEE-POLICE	5,122	884	0	2,260	0	0
9701 DEV IMPACT FEE-FIRE FACILITIES	16,633	3,152	0	8,026	0	0
9702 DEV IMPACT FEE-GENERAL FAC	21,752	7,382	0	10,018	0	0
9703 DEV IMPACT FEE-PARK/REC FAC	71,476	6,550	0	37,412	0	0
9710 DEV IMPACT FEE-UNALLOCATED	0	0	150,000	0	225,000	225,000
9711 DEV IMPACT FEE-LIBRARY	16,771	1,614	0	9,217	0	0
9712 DEV IMPACT FEE-LOCAL CIRCULATION	92,526	63,973	0	37,098	0	0
9713 DEV IMPACT FEE-REGIONAL FLOOD	17,936	6,570	0	8,648	0	0
9714 DEV IMPACT FEE-PUBLIC USE	23,007	2,011	0	11,488	0	0
9715 DEV IMPACT FEE-REGIONAL CIRC DEL ROSA	9,649	5,877	0	3,856	0	0
9716 DEV IMPACT FEE-REGIONAL CIRC BASE LINE	22,032	13,418	0	8,806	0	0
9717 DEV IMPACT FEE-REGIONAL CIRC 5TH ST.	21,657	13,190	0	8,656	0	0
9718 REGIONAL CIRCULATION-ARTERIALS	214,690	130,755	0	85,805	0	0
9720 INCLUSIONARY HOUSING	0	3,750	0	15,000	0	0
9901 OPER TRANSF IN-GENERAL FUND	1,608,401	692,642	51,270	0	847,215	881,195
9923 OPER TRANSF IN-GEN CAPITAL FIN	450,037	166,647	178,205	0	145,025	145,025
9929 OPER TRANSF IN-FIRE DEPARTMENT	1,177,283	1,493,841	1,707,265	0	1,767,450	1,868,825
9982 OPER TRANSF IN-SARDA RPTTF	3,446,143	3,656,319	3,677,195	1,680,721	3,674,730	3,678,700
Grand Totals	48,141,238	43,036,071	54,942,725	21,889,355	41,723,850	42,879,955